CoRSU

Rehabilitation Hospital

.. For people with disability



CoRSU Rehabilitation Hospital

2025 ANNUAL REPORT

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List of Acronyms

C-Arm	A C-shaped mobile X-ray machine.
CBID	Community Based Inclusive Development
CBM	Christian Blind Mission
CNE	Continuing Nursing Education
CoRSU	Comprehensive Rehabilitation Services for People with Disability in Uganda.
COSECSA	College of Surgeons of East, Central and Southern Africa.
CP	Cerebral Palsy
CPA	Cerebral Palsy Alliance
FGD	Focussed Group Discussion.
IEC	Information, Education and Communication
IGOT	Institute for Global Orthopaedics and Traumatology
OPD	Outpatients' Department
OSU	Orthopaedic Society of Uganda
SOPs	Standard Operating Procedures
PALS	Paediatric Advanced Life Support
VAC	Vacuum Assisted Closure (Therapy for wounds).
YANA	You Are Not Alone (Project)



MESSAGE FROM
The President, Corsu Board of Directors

Victor B.O Odongo, PRESIDENT

The year 2025 was one of resilience, growth, and renewed purpose for CoRSU Hospital. Guided by our mission to provide world-class Orthopaedic, Plastic and Reconstructive surgeries, and comprehensive rehabilitation services, we remained steadfast in improving the quality of life for people with disabilities, particularly children, while advancing our vision of an inclusive society where every person can reach their full potential.

Despite a challenging operating environment, CoRSU recorded remarkable progress across all four pillars of our Strategic Plan (2023–2027).

We expanded access to specialized healthcare, strengthened rehabilitation services, advanced research and innovation, deepened community engagement, and enhanced our institutional brand. Encouragingly, most of our performance targets were achieved or surpassed, reflecting the dedication of our staff, the confidence of our patients, and the unwavering support of our partners and donors.

One of the year's defining achievements was our continued investment in infrastructure, medical equipment, and rehabilitation technologies. Through the generous support of Hope and Healing International, we successfully renovated the operating theatre, general ward, and hostel, creating safer, more functional, and more patient-friendly environments.

"2025 was one of resilience, growth, and renewed purpose for CoRSU Hospital."

We also acquired critical medical equipment, including a C-Arm, anaesthesia machine, autoclave, automated haematology analyser, and a 3D printer, while receiving a donation of hospital beds that significantly enhanced patient comfort and the quality of care across our wards and recovery units. These investments have strengthened the capacity of our clinical teams to deliver safer, more efficient, and higher-quality services.

Our rehabilitation programme continued to demonstrate why it remains the cornerstone of CoRSU's continuum of care. Since relocating to the larger and more accommodating Rehabilitation Centre, the department has continued to experience sustained growth in service delivery, multidisciplinary collaboration, and operational efficiency.

CoRSU's impact extended well beyond the hospital walls through medical outreach camps and international collaborations. The year also demonstrated encouraging growth in patient care services across all departments. These trends reaffirm the growing trust that patients and families continue to place in CoRSU as a leading provider of specialized rehabilitation and surgical services.

Beyond clinical excellence, we continued to strengthen our engagement with communities through advocacy and fundraising initiatives. The 2025 CoRSU Disability Walk that brought together approximately 1,000 participants from across Uganda in support of children with disabilities registered an increase in partnerships and continues to generate acceptance among our stakeholders and potential stakeholders.

More importantly, the Walk amplified awareness about disability inclusion and reinforced our shared responsibility to ensure that no child is denied life-changing care because of financial barriers.

Our commitment to safeguarding, staff development, research, innovation, and quality improvement remained central to our work throughout the year. These investments continue to strengthen our institutional capacity, improve service delivery, and position CoRSU as a leader in disability-inclusive healthcare, rehabilitation, and specialized surgical care within Uganda and the region.

While funding constraints, rising demand for subsidized services, and debt obligations continue to challenge our growth, these realities have only strengthened our resolve to build a more sustainable institution.

The Board remains committed to providing strategic oversight that ensures prudent stewardship of resources, investment in our people and infrastructure, sound governance, and the pursuit of strategic partnerships that will secure CoRSU's long-term sustainability and impact.

On behalf of the Board of Directors, I extend our sincere appreciation to the Management Team, our dedicated staff, development partners, donors, Government of Uganda, volunteers, and the many friends of CoRSU whose unwavering support made these achievements possible. Your generosity, professionalism, and shared commitment continue to transform thousands of lives every year.

As we look ahead to 2026, we do so with confidence and optimism. Our priorities remain clear: strengthening and retaining a highly motivated workforce, investing in equipment and infrastructure that improve patient safety and quality of care, reducing the hospital's debt burden, expanding access to specialized surgical and rehabilitation services, and deepening partnerships that will enable CoRSU to serve even more children and adults living with disabilities.

Together, we will continue to build a stronger institution and ensure that every person entrusted to our care has the opportunity to live a healthier, more independent, and more dignified life.

Warm regards,

Victor B.O Odongo
PRESIDENT



MESSAGE FROM The CEO

Mr. Robert Ochai, CEO, CoRSU

We bring warm greetings and appreciation from the Staff and Management of CoRSU Rehabilitation Hospital.

We thank all our partners and stakeholders who made 2025 a very rewarding and successful year for CoRSU. We are deeply grateful to our patients and clients for choosing CoRSU over other facilities that are available to them. We most sincerely thank our donor partners, CoRSU staff, the Board of Directors, who jointly worked tirelessly to achieve the great results realized in 2025. We continue to thank God who makes everything come together for His glory.

CoRSU had an ambitious and very challenging plan 2025, which included streamlining the organisation without compromising the quality and quantity of service delivery, enhance performance culture, renovate theatres, fix failing equipment, increase revenue generation, increase the number of clients reached, stabilise the financial situation, do all this and more amidst extremely challenging financial circumstances.

This annual report captures the achievements and great strides that CoRSU made in 2025. Indeed, we revamped our 6 theatres and made the environment safe and pleasant for the patients and staff. We repaired or replaced aging machines. We purchased new equipment, including a modern C-Arm. We reviewed the organisational structure and staffing numbers, determined that we needed more, not less HR. We sustained the high performance of the team. We exceeded our set targets for most of the planned activities and exceeded our revenue targets by 8% despite very challenging financial circumstances. Overall, 2025 was a highly successful year for CoRSU, despite ongoing challenges of funding gaps, debt, and increasing needs, and diminishing ability of patients to pay for their treatment.

" We exceeded our set targets for most of the planned activities and exceeded our revenue targets by 8% despite very challenging financial circumstances."

CoRSU remains steadfastly committed to its vision of contributing to a Uganda where people with disability are not left behind, where they are able to access rehabilitation services that improve their quality of life. Our commitment to build CoRSU as a centre of excellence for orthopaedic, plastic surgery, and comprehensive rehabilitation services for people with disabilities remains our central mission.

In 2026, CoRSU will continue working towards enhancing the quality and quantity of its services, while also addressing the many structural and financial challenges in circumstances where donors funding is increasingly shifting towards emergencies in order parts of the world. We look forward to your continued support and partnership.

It is our pleasure to present to you our 2025 annual report.

Photos of Members of the Board



Victor B. Odongo
Board President



Sr. Dr. Anthonia Nakamya,
Vice President and
Chair HR & QA Committee



Mr. Joseph Mutasaaga,
Treasurer & Chair Finance
Committee.



Eng. Aloysius
Bakiddee Kaganda



Dr. Emmanuel
BK Luyirika



Counsel William
Byaruhanga



Dr. Frederick
Mutyaba Asanansiyo
Chair Research & Medical
Services Committee.



Counsel Joseph
Mubiru Kasozi
Chair Audit, Legal & Risk
Management Committee



Mr. Caleb Owino
Chair Fundraising and
Partnerships Committee.



Prof. Agustus Nuwagaba



Ms. Jacqueline
Lubwama Ssali



Ms. Teresa Luzinda

CoRSU's Management Team in 2025



Robert Ochai
CEO



Dr. Moses Fisha
Muhumuza, Medical Director



Dorothy Namayanja
Head of Programs and Partnerships



Edward Tibaingana
Head of Finance



Nathan Muyimbwa
Head of Internal Audit



Jimmy Oluma
Head of IT



Callen Nsiime
Head of HR & Admin

01 Executive Summary

Hospital Services

29,830 OUTPATIENT VISITS

2,447 SURGERIES PERFORMED

14,952 REHABILITATION SESSIONS

Outreaches

994 VHTs & HEALTH WORKERS TRAINED

28 DISTRICTS REACHED

15 COMMUNITY OUTREACHES

4,427 PEOPLE REACHED

This report documents some of the great work that CoRSU Rehabilitation Hospital did in 2025. This was a very successful and exciting year for CoRSU Rehabilitation Hospital.

CoRSU Hospital continued to provide high quality services to its clients throughout the year. A total of 29,830 patient visits were handled at CoRSU's outpatient department. Forty-nine percent (49%) of the clients who treated at OPD presented with orthopaedic conditions. Plastic and reconstructive surgery, rehabilitation centre and plaster room accounted for the other 51% OPD visits. All clients who came to CoRSU Hospital were served as per their needs.

In the course of 2025, CoRSU Hospital conducted 2,447 surgeries. This includes 1,291 orthopaedic surgeries, 885 plastic and reconstructive surgeries, and 271 VVF surgeries. These were performed by CoRSU's own highly specialized, experienced, and committed surgeons with worldclass experience and reputations.

The Rehabilitation Centre provided a total of 14,952 sessions to the clients who came to the centre. The services they sought were physiotherapy (11,509), occupational therapy (2,275), speech and language therapy (578), and psychotherapy (590). These services helped rehabilitate the clients and enabled them to start or resume the functioning that had been limited.

Through CBID initiatives, CoRSU continued to strengthen access to specialized medical and rehabilitation services for children and adults with disabilities across Uganda. A total of 15 community outreaches were conducted reaching 28 districts, CoRSU reached 4,427 individuals with various services during these outreaches. CoRSU also trained 994 members of Village Health Teams (VHTs) and district health workers to strengthen early identification, referral pathways for children with disability. This was intended to improve care and inclusion for children with disabilities.

One of the highlights in 2025 was the significant investment in CoRSU's infrastructure. The operations theatre, general ward, and hostel were renovated in the first quarter of 2025.

> **"CoRSU continued to strengthen access to specialized medical and rehabilitation services for children and adults with disabilities across Uganda."**

This investment was funded by Hope and Healing International. It helped address some of the gaps that had emerged over the years and gave these facilities a fresh look and significantly improved the working environment.

CoRSU made significant investments in its equipment. Among the new acquisitions were a C-Arm, anaesthesia machine, an autoclave, an automatic haematology analyser and a modern 3-D printer. This equipment made a huge difference in the quality of services provided by CoRSU to its clients. For example, 3-D printing made the production of prosthetics and orthoses faster, cheaper, and more environmentally friendly.

CoRSU conducted the second edition of the annual CoRSU Walk. It was very successful and achieved the dual objectives of raising awareness in the community about issues of disability and raising additional funds to support surgeries for children from vulnerable backgrounds who cannot afford to pay for their treatment.

Despite the great achievements recorded, CoRSU continued to face significant challenges, including insufficient funding for its operations. The funding challenge affected CoRSU's ability to invest in some areas including Human Resources, infrastructure, service expansion, and obligations to various partners. CoRSU will continue working on these areas in 2025 and beyond.

CoRSU is deeply grateful to all its partners that made it possible for it to realize these great achievements. Special mention is made of CBM International, Hope and Healing International, Smile Train, Fistula Foundation, and WALIMU. CoRSU also appreciates the many local and international partners it works with to provide the critically needed services to people living with disabilities in different parts of Uganda and beyond.

02 Mission, Vision, Values



Mission

CoRSU remained true to its mission of being a **Centre of Excellence in providing Orthopaedic and Plastic Reconstructive Surgeries, and comprehensive Rehabilitations Services for people with disabilities, prioritizing children.**

Vision

This is aimed at achieving CoRSU's vision which is **to ensure that people with disability in Uganda are able to access rehabilitation services that improve their quality of life and that they are fully integrated in society.**

Core Values

Our core values remained:

1. **Patient Focus**
2. **Integrated Teamwork**
3. **Respect and Courtesy**
4. **Open Communication**
5. **Transparency and Accountability**
6. **Creativity and Innovation**

CoRSU continued to be guided by the above principles throughout its operations in 2025.

In order to achieve our mission and vision, the objectives for the current (2023-2027) strategic plan period are to:

1. Enhance patient care through specialized health services.
2. Strengthen research and knowledge sharing for effective rehabilitation service.
3. Enhance community based inclusive development activities
4. Build a strong brand for enhanced stakeholder engagement

03 Program Performance in 2025

2025 was a very busy year for CoRSU; with a lot happening on all fronts, including client services, facility renovations and HR processes. Many significant achievements were realized in all these areas.

The programmatic performance of CoRSU in 2025 is presented below under the four strategic objectives of specialised health services, research and knowledge sharing, community based inclusive development, and building CoRSU as a strong brand.

3.1 Specialised Health Services:

Throughout 2025, CoRSU continued to provide medical services under the following major brackets:

1. Orthopaedic Surgeries
2. Plastic and Reconstructive Surgeries
3. Vesicovaginal Fistula Surgeries
4. Nursing Services
5. Rehabilitation

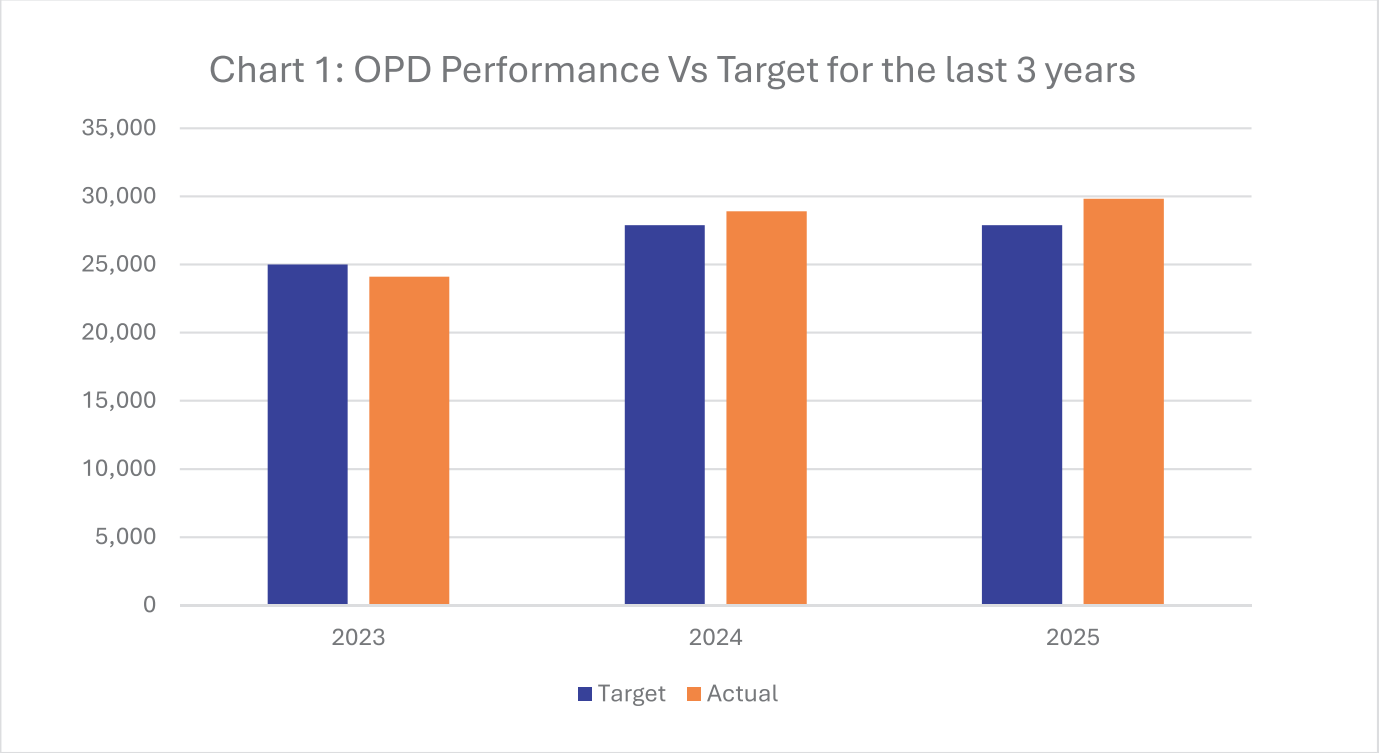
The sections below summarize our achievements in the 4 areas listed above.

3.1.1 Outpatients Department (OPD)

The Outpatient Department sustained strong performance throughout 2025, recording 29,830 patient visits, representing 106.9% of the annual target of 27,900. This is a 3.2% growth compared to the 2024 where total OPD attendance was 28,900.

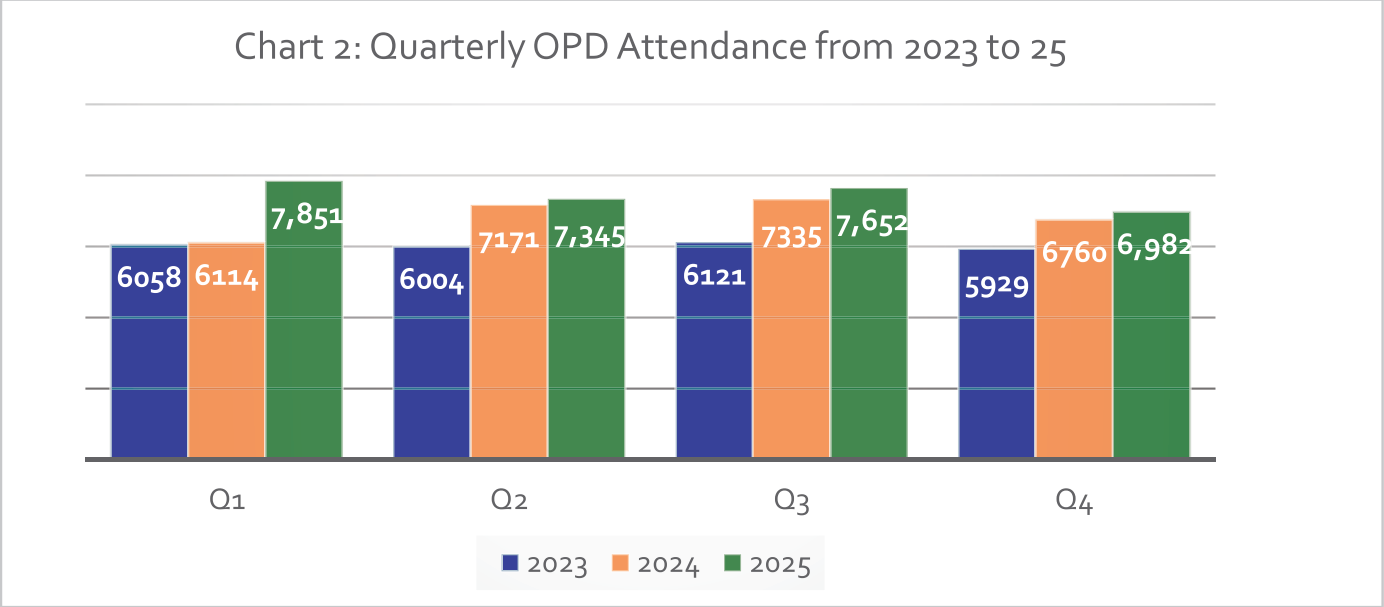
Performance across the quarters remained stable, with consistent volumes driven by expanded Saturday clinics, strengthened referral pathways, and improved internal coordination between OPD, diagnostics, theatre scheduling, and rehabilitation services. Orthopaedic services remained the largest contributor, accounting for nearly half of total OPD visits (14,664), followed by Plastic Surgery (5,298). The Plaster Room demonstrated the highest relative growth, achieving 126% of its annual target, reflecting increased trauma follow-up and post-operative care demand.

OPD performance has been consistently good over the years. The chart below shows OPD performance against the set targets for the last 3 years:



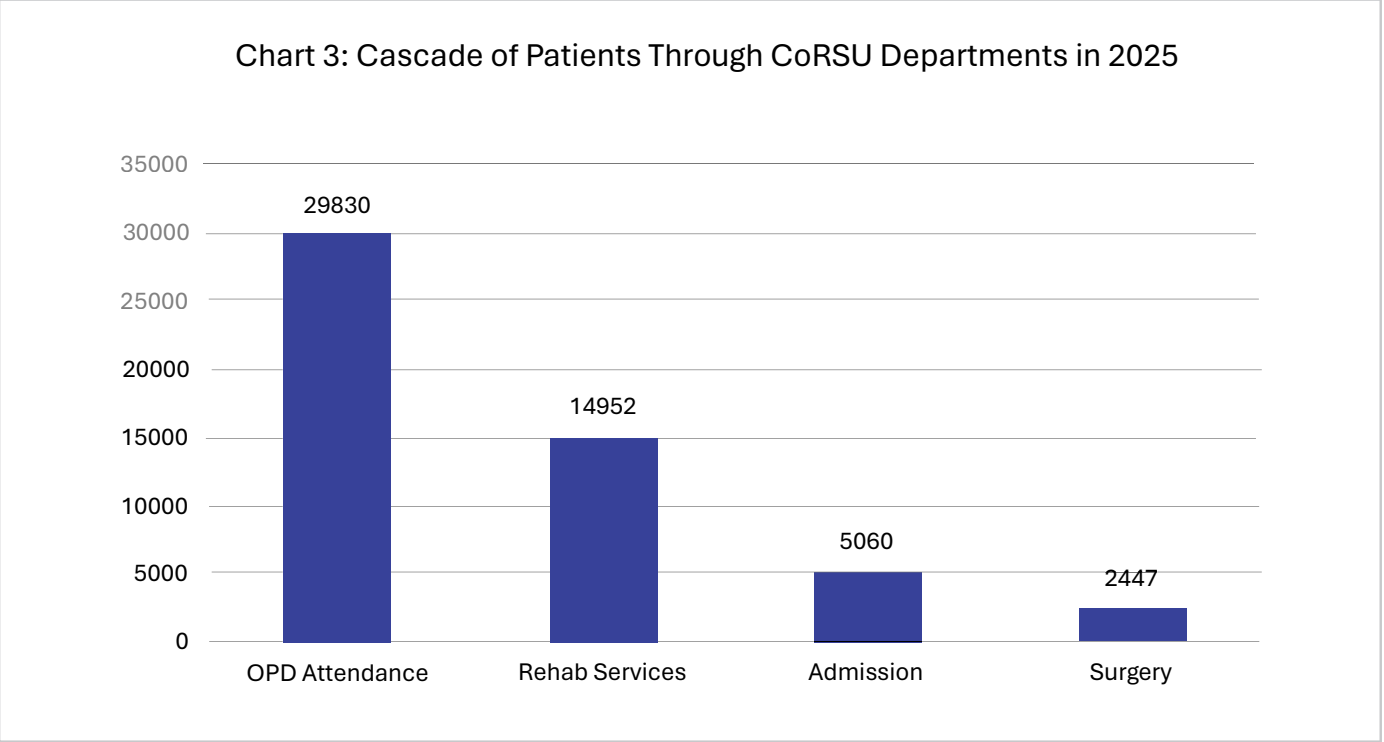
The OPD trend shows sustained growth in patient demand. After achieving 96.4% of target in 2023, the department exceeded planned volumes in both 2024 (103.6%) and 2025 (106.9%), reflecting strengthened referrals, expanded clinic capacity, and increased follow-up activity. The 2026 target of 32,200 is evidence-based and aligned with the 2023–2027 Strategic Plan objective of expanding access to specialized services.

The quarterly OPD attendance over the last 3 years has also been relatively stable as can be seen in the chart below. The first quarter of 2025 shows a higher OPD attendance that the previous years, before tapering of in the rest of the year.



Compared to 2024, 2025 shows not only higher absolute patient numbers but improved target attainment discipline. However, despite volume growth, the OPD-to-surgery conversion rate remained at approximately 8.2%, indicating persistent attrition between consultation and definitive intervention. Management is closely analysing this issue with a view to understanding the root causes and implementing due changes.

The chart below demonstrates patient cascade through the hospital departments.



The primary growth constraint is not patient acquisition but transition efficiency within the clinical pathway in CoRSU. Various factors have been attributed to the low conversion rate from OPD attendance to surgeries, with limited ability of the private (out of pocket) patients to pay for their surgeries being a major challenge.

3.1.2 Orthopaedic Surgeries



Photo 2 and 3: **Mark Ogweyo** Amani **Before** and 3 Months **After** Surgery

The Orthopaedic department is the biggest surgical team in CoRSU Hospital, offering services to clients with various conditions and disorders including developmental, congenital, neuromuscular and posttraumatic problems of the musculoskeletal system, trauma and fractures, and degenerative orthopaedic conditions.

The Department registered significant growth and impact in 2025, delivering comprehensive musculoskeletal care through surgical services, outpatient management, training, and international collaboration. The department remained committed to improving patient outcomes while strengthening capacity through research and professional development.

In 2025, the department performed a total of 1,291 orthopaedic surgeries; accounting for 52.8% of all the surgeries conducted at CoRSU Hospital. The conditions treated included arthroplasties, arthroscopies, limb reconstructions, fracture management, and treatment of bone infections. These interventions significantly improved mobility, reduced disability, and enhanced the quality of life for patients.

Outpatient services remained a critical entry point for care, with 14,664 patient encounters recorded across private, general, and Saturday clinics. This high volume reflects the growing demand for orthopaedic services and the department's role as a key referral centre.

The plaster room provided essential follow-up and non-operative care, managing 4,507 patient encounters for fracture care and clubfoot treatment. This service continues to play a vital role in continuity of care and rehabilitation.

The table below summarises the outputs of the orthopaedic department in 2025.

Table 1: Orthopaedic Performance

Service Area	Indicator	Planned	Actual	Achieved %
Outpatient Clinics	No. of OPD visits/ patient encounters.	14,400	14,664	102%
Surgeries	No. of Orthopaedic procedures/ surgeries	2,016	1,291	64%
Plaster Room	No. of patient encounters (fractures & clubfoot)	3,600	4,543	126%

The orthopaedic team achieved the performance targets that it had set for itself in the areas of OPD visits and plaster room encounters with patients. However, number of surgeries performance was less than expected. This was mainly due to theatre renovations of in the first quarter of the year and failures of some theatre equipment. These factors led to cancellation of some surgeries, hence affecting performance. Resolving equipment challenges was a top management priority in the course of the 2025 and significant success had been achieved by the last quarter of 2025.

Overall, 2025 demonstrated a relatively stable surgical performance within a growing demand environment, underscoring the need for improved conversion efficiency and theatre scheduling discipline to unlock further institutional growth in 2026.

Orthopaedic staff participated in multiple surgical outreach camps across Moyo, Masaka, Mbarara, and Kalongo,

extending specialized services to underserved communities. These camps played a crucial role in reducing the backlog of untreated orthopaedic conditions in remote areas. They also provided a learning opportunity for how CoRSU could in future expand its services to distant parts of the country at a lower cost.

The department benefited from international partnerships that strengthened clinical care and training. Visiting paediatric orthopaedic surgeons—Dr. Sabatini, Dr. Geordy, and Dr. Ignacio from the USA and Spain—provided technical support to the paediatric orthopaedic program. Their contributions included hands-on training, mentorship, and donations that enhanced service delivery.

CoRSU received valuable donations of assorted orthopaedic equipment from Dr. Mark Barry and Dr. Norgrove Penny. These contributions have improved surgical capacity and supported the delivery of quality orthopaedic care.

The Orthopaedic Department's achievements in 2025 reflect a strong commitment to excellence in patient care, training, and innovation. Through strategic partnerships, continuous professional development, and expanded outreach, the department is well-positioned to further advance orthopaedic services and improve patient outcomes in the years ahead.

"He can happily go to school and do simple household tasks without support" says Mark's grandmother, Taaka Rodha

See Section 7.1 for Mark's story.

Mark's grandmother also added that ....

" I have no words and no resources to thank CoRSU, CBM, and their staff for what they did for my grandson. May the Almighty Lord continue blessing you as you continue serving wholeheartedly. Thank you and thank you."

3.1.3 Plastic and Reconstructive Surgery

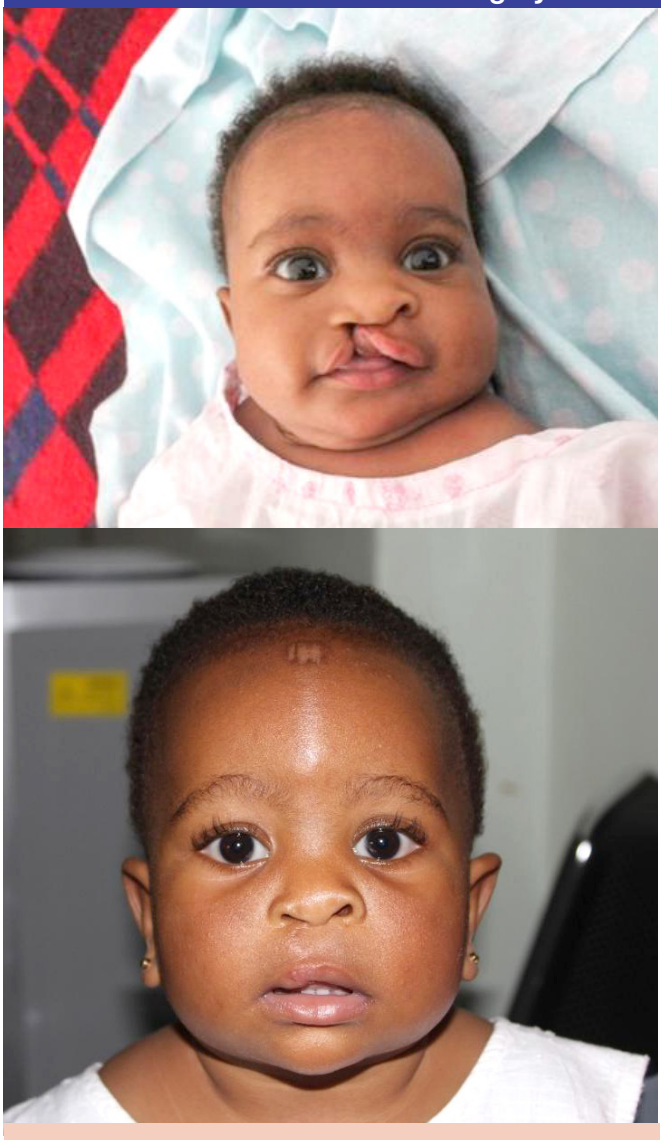


Photo 4 and 5: Baby Limra Before and After Surgery

The Plastic and Reconstructive Surgery continued to play a vital role in restoring function and improving quality of life for patients in 2025. The team maintained a steady surgical output while strengthening outpatient services and contributing to specialist training in the region. The most common conditions treated by the plastics team in 2025 were:

- Cleft lip and palate.
- Post burn contractures.
- Complex wound management.
- Head and neck tumours.
- Hand and peripheral nerve injury.

Soft tissue tumours Limb traumatic and congenital conditions.

The department recorded an average of 408 outpatient visits per month, reflecting sustained demand for specialized surgical consultations. Notably, the hand surgery clinic experienced steady growth, highlighting increasing community awareness and need for this specialized service.

A total of 885 patients successfully underwent plastic and reconstructive surgical procedures during the year, against the planned target of 1,000 surgeries; representing an achievement of 88.5%. The under-performance in this speciality too is associated to the same factors as outlined above for the orthopaedic surgeries.

In addition, surgical service delivery was significantly affected by a high number of missed appointments. Out of 1,521 cases booked for surgery, 636 clients (42%) did not turn up for surgery, resulting in substantial underutilization of theatre time and missed revenue opportunities. The no-show by patients was mainly attributed to lack of funds for transport or surgeries.

Furthermore, the uptake of cosmetic surgery remained low throughout the year, indicating a continued need for awareness creation and service positioning in this area.

Monthly trends showed fluctuations in attendance and performance, with some months experiencing no-show rates exceeding 50%, further emphasizing the need for improved patient follow-up and scheduling systems.

"I thank Smile Train for all the support, and the CoRSU health workers for giving me hope," her mother says gratefully. **"My child is now in a better state."**

3.1.4 Gynaecology Surgeries

CoRSU conducted 271 VVF surgeries in 2025. This was against the planned target of 243 surgeries. CoRSU was able to achieve 112% of the target because of increased efficiencies achieved through the outreach model.

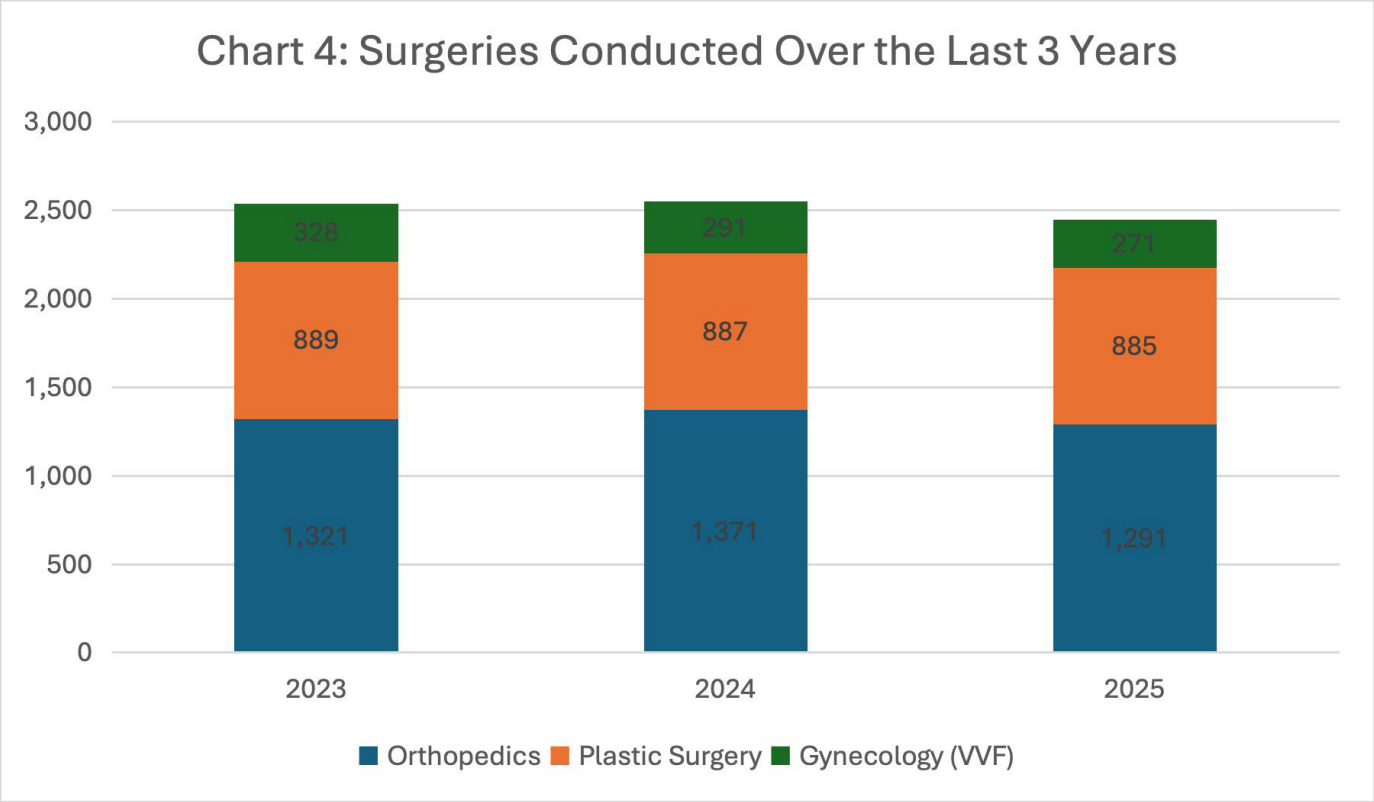
The VVF surgeries were made possible with funding from Fistula Foundation which supports the VVF program in CoRSU Hospital. CoRSU is also deeply grateful to Direct Relief for its support to the VVF program by providing fistula repair kits which helps to offset the treatment costs.



Photo 6: Some of the Beneficiaries of VVF surgeries funded by Fistula Foundation

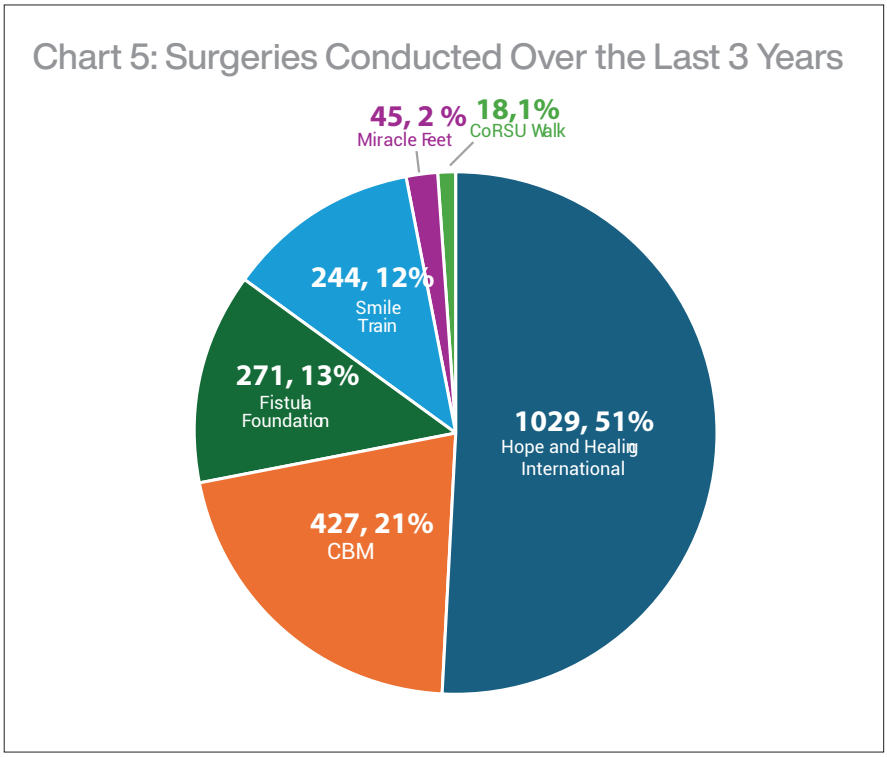
Annual Surgery Trends

Over the years, there has been a slight contraction in the surgeries conducted at CoRSU. The graph below highlights the trend.



The reductions are seen in all three surgery disciplines (orthopaedics, plastics and gynaecology) in CoRSU and is attributed to various factors. The key challenge is reduced donor funding that is available to subsidize surgeries in CoRSU. In addition, there has been an increase in the number of orthopaedic surgeons in Uganda, which reduces the need for patients to come to CoRSU Hospital, especially when free surgeries are not available in CoRSU. Consequently, CoRSU Hospital is increasingly becoming a referral centre for complicated surgeries that other hospitals are unable to perform.

In 2025, CoRSU partners sponsored a total of 2,034 surgery procedures. Some patients had several surgical procedures so the figure 2,034 does not reflect the number of children who were operated upon. The chart below gives the breakdown of the procedures supported by the respective donors in 2025.



3.1.6 Paediatric Services



Photo 7: Ambrose Kagame Receiving Services at CoRSU

The Paediatric Unit at CoRSU Rehabilitation Hospital continues to serve as a regional centre of excellence in the specialized care of children with disabilities. The unit delivers comprehensive, multidisciplinary services spanning Orthopaedics, Plastic and Reconstructive Surgery, and Rehabilitation, ensuring holistic and patient-centred care.

Guided by a lead Paediatrician, the unit operates a structured and high-impact clinic schedule tailored to specific conditions. Dedicated clinics include Cleft Care (Mondays), Cerebral Palsy (Tuesdays and Wednesdays), and the Muscle Clinic (held on the last Saturday of each month). This targeted approach enables the team to provide focused, consistent, and high-quality care to children with complex needs.

The Paediatric Unit's impact is significantly strengthened through partnerships with global and local organizations, including Smile Train, CBM, and Hope and Healing International. These collaborations extend beyond clinical care to address critical social determinants of health.

Through partner support, the unit facilitates access to care by providing transportation for patients and caregivers, enabling medical consultations, and offering psychosocial support services. These interventions play a vital role in reducing barriers to care and empowering families, particularly those from underserved and remote communities.

In 2025, the paediatrics unit handled 2,552 OPD visits, which was 6% above the set target of 2,400 paediatric OPD visits. The children received all the critical services they need to facilitate surgeries and promote they growth.

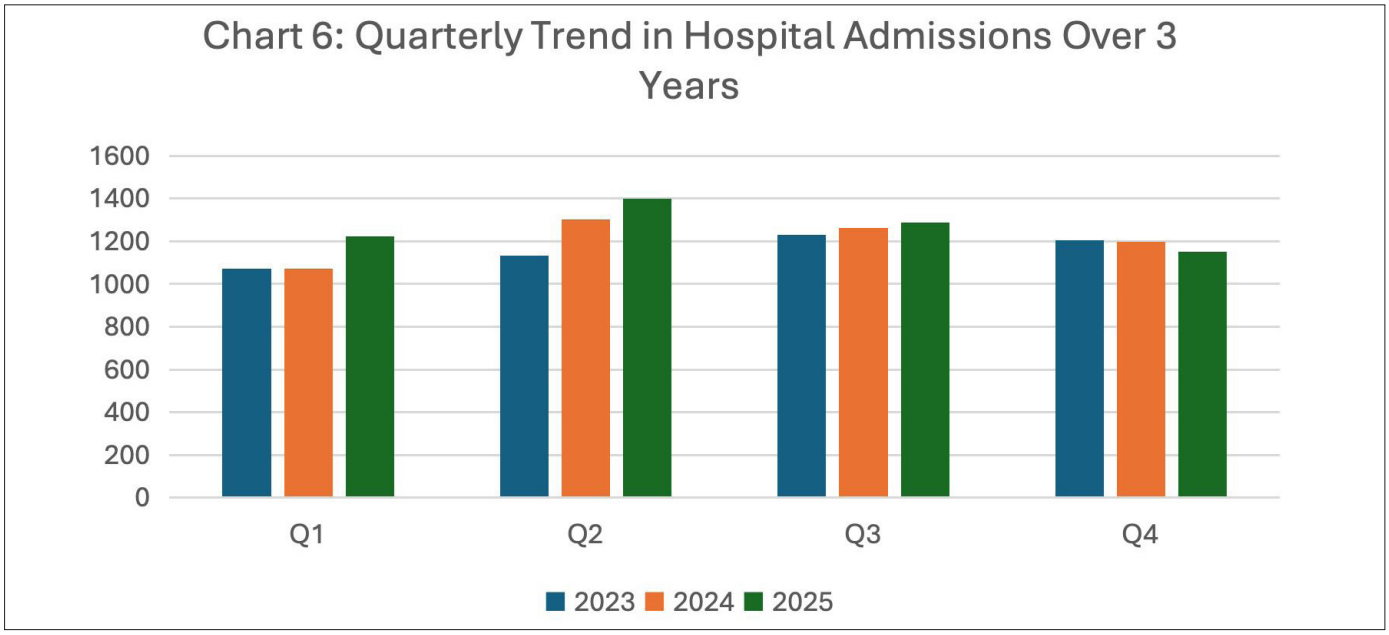
3.1.7 Nursing



Photo 8: A happy Abdallah, in the ward following bilateral club foot treatment

The Nursing Department remained steadfast in its commitment to delivering high-quality, specialized patient care grounded in evidence-based practice. Despite resource constraints and the need for cost-containment measures, 2025 proved to be a productive and rewarding year. With continued support from hospital leadership and partners, the department successfully achieved most of its planned targets and strengthened service delivery.

The Nursing department had a target of managing at least 4,000 admissions (1,000 per quarter) in the course of 2025. The nursing team handled 5,060 admissions, exceeded the target by 27%. This was due the increased demand for nursing services, which has been consistent over the last few years. The chart below shows the quarterly admissions over the last 3 years.



The chart shows that the quarterly admissions have consistently been above the target of 1,000 admissions. We also see that Q2 usually has the highest number of admissions, and that 2025 admissions were more than for the previous two years.

The specialised nursing services provided by CoRSU include VAC therapy, a technique of speeding up the healing of large and chronic wounds. In 2025, the nursing department treated 71 patients using VAC therapy. This was 42% above the set target of 50 patients. This increase was due to the increased demand for this service among patients.

Staffing levels were stabilized during the year through the recruitment of two full-time nurses and five part-time nurses to replace those who exited the organization. This brought the total nursing workforce to 69 full-time and 5 part-time nurses, significantly enhancing patient care capacity and continuity.

The nursing department registered notable progress across clinical care, capacity building, and systems strengthening. The following capacity building activities were conducted in 2025:

- 22 Continuous Nursing Education (CNE) sessions were conducted, effectively addressing knowledge and skills gaps and promoting continuous professional development, which benefitted all the nurses in the hospital.
- Routine refresher training in emergency response was successfully implemented. All nurses completed certification courses in Basic Life Support (BLS), STaRT BLS, and Paediatric Advanced Life Support (PALS), improving preparedness for critical care situations.
- Four (4) nurses received specialized training in patient nutrition assessment and management, sponsored by Smile Train, strengthening the integration of nutrition into patient care.
- Routine hospital-wide supervision exercises involving Nurse In-Charges were conducted, enhancing leadership capacity, accountability, and performance management at unit level.

CoRSU also reviewed the Nursing Standard Operating Procedures (SOPs) and updated them to align with evolving clinical practices and system improvements.

The department received four new patient monitors, with two allocated to the operating theatre and two to the general ward, improving patient monitoring and safety.

The department made significant strides in strengthening communication and performance management systems within the team. Key activities included regular departmental meetings, targeted trainings, mentorship, patient care audits, updates to the risk register, and improvements in pre- and post-operative nursing care.

3.1.8 Nutrition Services

CoRSU continued to offer nutrition support services to children with various nutritional needs. The services offered included nutrition assessments that revealed high burden of malnutrition (Global Acute Malnutrition 20.9%, stunting 29.0%, underweight 41.4%). Severe acute malnutrition was managed in line with IMAM guidelines, with 67 children receiving therapeutic inpatient care (F-75 and F-100), while 596 inpatients received nutrition support to optimize surgical outcomes. Caregiver empowerment was reinforced through 32 support group sessions reaching 285 caregivers, alongside specialized services including a multidisciplinary dysphagia clinic serving 90 children.

The Unit distributed 950 nutrition take-home packages to 550 vulnerable patients, promoted food security through a nutrition demonstration garden, and strengthened health worker capacity through CME sessions for 46 staff. Overall, the nutrition program underscores the essential role of integrated nutrition and caregiver support in reducing malnutrition among children with disabilities while highlighting the need for sustained and scaled-up investment. CoRSU continues to reach out to key stakeholders that support nutrition services to continue offering subsidised care.

3.1.9 Diagnostic Services

CoRSU continued to offer high quality diagnostic services to its clients from Monday to Saturday of every week. The services offered included, laboratory, X-ray and ultrasound services. All these services were readily available hence the team was able to serve clients with no major issues.

Laboratory

The laboratory continued to provide comprehensive diagnostic support in haematology, microbiology, parasitology, clinical chemistry, immunology, urinalysis, and transfusion medicine throughout 2025. Service delivery remained stable despite reagent and space limitations, supported by improved equipment capacity and procurement planning.

The laboratory team had a target of conducting 8,400 lab tests/examinations in 2025. The actual achievement was 10,394 tests, which is 124% of the annual target. This high performance was a result of the high demand for lab services coupled with the acquisition of new lab equipment including a fully automated Chemistry Analyzer, a semi-automated Immunology Analyzer, and a Slide Dryer. The equipment was purchased with funding from the Ambrossoli Foundation funded YANA Project.

The most utilized lab investigations were in the following areas:

- Haematology with >2,300 Full Blood Counts constituted approximately 30% of total tests conducted.
- Parasitology was second with approximately 1,965 malaria-related tests, reflecting continued outpatient infectious-disease screening.
- Clinical Chemistry was third with strong demand for renal and liver panels, linked to chronic-care monitoring and surgical preparation.
- Microbiology activity increased gradually due to improved

turnaround for culture and sensitivity testing.
- Immunology sustained stable HIV testing volumes (771 tests).
- Blood Transfusion services supported 1,045 cases, strengthening peri-operative readiness and patient safety.

CoRSU still relies on external laboratories to perform serum electrolytes because we do not have an electrolyte analyser. This sometimes delays treatment especially if results are needed to commence treatment. CoRSU will continue to look out for funding opportunities to meet this need.

Imaging (X-ray and Ultrasound)

The Imaging Department, comprising X-ray and Ultrasound services, remained a critical diagnostic pillar throughout 2025, supporting outpatient clinics, inpatient care, surgical planning, and emergency trauma assessment. The department experienced a notable increase in activity during July, driven by referrals from neighbouring hospitals whose machines were nonfunctional, highlighting the ability of CoRSU's diagnostic capacity to respond effectively to external demand.

The X-ray department had set out to conduct 9,000 examinations in 2025. The actual achievement was 10,225, which is 114% of the annual target. This increased performance is attributed to increased demand from CoRSU's clients, as well as referrals from neighbouring health facilities.

The other key developments in the X-ray unit during 2025 were:
- The X-ray unit underwent an inspection by the Atomic Energy Council (AEC) for renewal of its certification. This was successful and the certification renewed for a year running from October 2025 to September 2026.
- Installation of the new C-Arm machine procured through Hope and Healing International. This greatly improved intraoperative imaging capacity and theatre efficiency.
- Bulk purchase of X-ray films under the YANA Project, which will support the hospital through mid-2026, thus reducing the risk of service interruptions.

Pharmacy

The Pharmacy Department continued to provide essential support to inpatient and outpatient services in 2025, ensuring drug availability despite financial and supply-chain constraints. Drug availability improved during the second half of the year following strengthened supplier engagement and donor support, particularly from the YANA Project and Hope and Healing International, which enhanced theatre and inpatient drug stability.

3.1.10 Rehabilitation

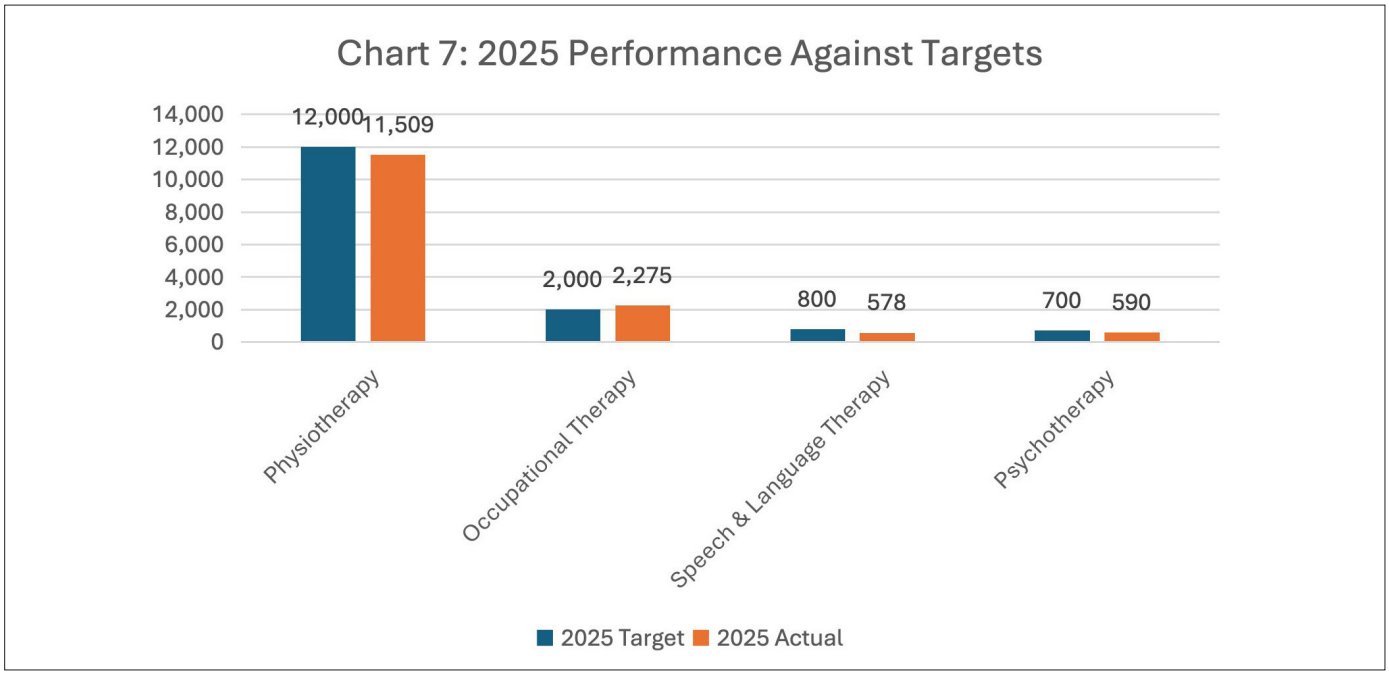


Photo 9: A Happy Lilian Nalugo After Fitting a Prosthetic Leg

Rehabilitation Services remained a core component of CoRSU's continuum of care in 2025, supporting both postoperative recovery and long-term functional outcomes for children and adults with disabilities.

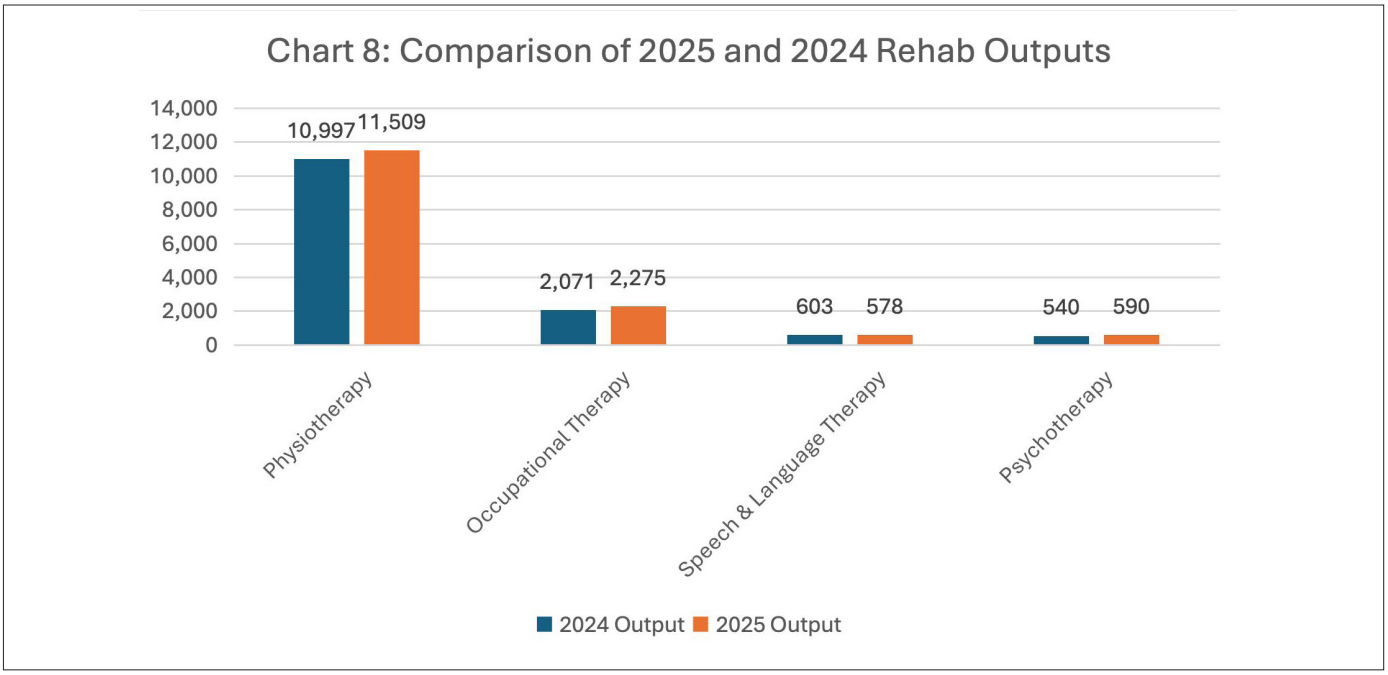
The department provided multidisciplinary services including physiotherapy, occupational therapy, speech and language therapy, and assistive device support through the orthopaedic workshop. Collectively, these units contributed significantly to post-surgical rehabilitation, inpatient recovery, and outpatient follow-up.

Service demand remained steady throughout the year, driven by surgical follow-up needs, neuromuscular and developmental conditions, and referrals from both inpatient and outpatient units. Rehabilitation continued to play a critical role in improving patient independence, reducing complications, and enhancing surgical outcomes. Strengthening integration between surgical teams, wards, and therapy units remained a priority to ensure timely initiation of therapy and continuity of care across the treatment pathway. The graph below shows the 2025 performance against set targets.



The Rehab team achieved 96% of the set target for physiotherapy, 114% of the target for occupational therapy, 72% of the target for speech and language therapy, and 84% of the target for psychotherapy. The lower-than-expected performance was because the demand for these services was less than had been projected.

Compared to 2024, the 2025 performance shows growth in all indicators except speech and language therapy. The chart below highlights the comparisons between the 2024 and 2025 performance.



The above chart demonstrated improved performance of the Rehab Center in 2025 compared to 2024 on all outputs except speech and language therapy.

Growth in physiotherapy services was 4.6%, occupational therapy was 9.9% and psychotherapy services was 9.3%. Physiotherapy continued to account for the largest share of rehabilitation workload. The observed increases build on the service expansion following the opening of the Rehabilitation Centre in 2024, which enhanced space, workflow, and multidisciplinary coordination. The improved infrastructure enabled higher therapy throughput and supported sustained growth into 2025, particularly for postoperative and long-term functional rehabilitation pathways.

The reduced performance in speech and language therapy is due to human resources gaps that emerged but were resolved through contract modifications. CoRSU will also enhance public awareness of the availability of speech and language therapy services at CoRSU Hospital.

Workshop Services:

Workshop output expanded substantially in 2025, rising from 1,064 services in 2024 to 2,154 in 2025, representing an overall 102% increase. The largest growth was seen in orthotics, which nearly doubled to 1,043 devices, and orthopaedic footwear, which increased by 88% to 555 units. The introduction and scaling of 3D-printed devices (465 units) further contributed to the expanded production capacity and reflects growing adoption of digital fabrication technologies.

Prosthetic fittings declined slightly to 91 cases compared to 101 in 2024, consistent with their higher technical complexity and longer production timelines. CoRSU also faced some challenges with consistent supply of raw materials arising from supplier issues. This was eventually solved by signing of Framework agreements with suppliers for a consistent supply of raw materials. The marked increase in overall output aligns with the opening and operational strengthening of the Rehabilitation Centre in 2024, which improved workflow integration between therapy, surgical services, and the technical workshop, enabling higher throughput in 2025. The assistive device grant from Hope and Healing International greatly facilitated access to orthotics and prosthetics for children requiring the devices.

Table 2: Workshop Outputs

Category	2024 Output	2025 Output	% Change
Prosthetic devices fitted/issued	101	91	-9.9%
Orthotics fitted/issued	524	1,043	+99.0%
Orthopaedic shoes/modifications	295	555	+88.1%
3D Printed Devices	—	465	—
Wheelchair follow-up/repairs	144	Not done	—
Totals	1,064	2,154	+102.4%

Workshop revenue continued to be driven primarily by orthotics, assistive devices, orthopaedic footwear, and the new 3D-printed device production setup, with demand closely linked to surgical follow-up, therapy referrals, and long-term disability support. The sustained financial performance reflects the continued operational gains following the opening of the Rehabilitation Centre in 2024, which improved production workflow, fitting capacity, and multidisciplinary coordination.

CoRSU anticipates that further growth potential exists through strengthening prosthetic services, optimizing materials supply chains, and expanding 3D fabrication capacity in 2026. The potential for 3D printing was seen in 2025, and so more investment has been put into 3D printing by procuring another 3D printer through funding from Hope and Healing International.

Lilian wept. Not from pain this time, but from joy. She stood again. Walked again. Ran again. In her new leg, she looked at the camera and said, "Children with a disability should never make it an excuse that limits their wellbeing."

... see section 7 for Lilian's full story.

3.2 Training, Research and Knowledge Management



Photo 10: Dr. Mulungi Esther (in purple skirt) with some of the VHTs from Wakiso district that were trained in early identification and referral of children with Cerebral Palsy.

CoRSU remains deeply committed to capacity building of health workers as well as to conducting research to generate new knowledge for improving the quality of services delivered to its clients. In 2025, there were significant activities on both fronts as outlined below.

3.2.1 Training and Capacity Building

Capacity development remained a priority in 2025. One orthopaedic surgeon and two residents successfully completed their fellowship training under the College of Surgeons of East, Central and Southern Africa (COSECSA), enhancing the department's specialist workforce.

Additionally, one orthopaedic surgeon is currently pursuing fellowship training in Paediatric Orthopaedic Surgery under COSECSA, ensuring continuity in specialized care for children.

Further strengthening skills and knowledge, one surgeon and two residents participated in a week-long Surgical Management and Reconstructive Training (SMART) in

Tanzania, organized by the Institute for Global Orthopaedics and Traumatology (IGOT).

Under Plastic and Reconstructive Surgery department, the following capacity interventions were implemented:

- Two surgical trainees are currently enrolled in the COSECSA Fellowship Programme, both progressing through their second year of training.
- Ongoing mentorship and clinical exposure continue to strengthen the next generation of reconstructive surgeons.

The nursing department continues to build the capacity of the team. The following trainings were conducted in 2025:

- Routine refresher training in emergency response was successfully implemented. All nurses completed certification courses in Basic Life Support (BLS), STaRT BLS, and Paediatric Advanced Life Support (PALS), improving preparedness for critical care situations.
- Four nurses received specialized training in patient nutrition assessment and management, sponsored by Smile Train, strengthening the integration of nutrition into patient care.
- A total of 22 Continuous Nursing Education (CNE) sessions were conducted, effectively addressing knowledge and skills gaps and promoting continuous professional development.

Significant strides were made in strengthening communication and performance management systems. This included regular departmental meetings, targeted trainings, patient care audits, updates to the risk register, and improvements in pre- and post-operative nursing care. Efforts to enhance staff motivation and promote resource accountability were also prioritized

3.2.2 Research, Innovation and Knowledge Management

The Research Unit continued to support CoRSU's commitment to evidence-based clinical practice through research collaborations, study oversight, and institutional governance strengthening. While several important studies progressed or concluded during 2025, research growth remained constrained by delays in finalizing institutional governance structures, particularly the Research Policy document. Nevertheless, ongoing collaborations and completed studies have strengthened CoRSU's credibility as a centre for applied surgical and rehabilitation research.

The medical department implemented several research projects aimed at strengthening evidence-based practice and contributing to advancements in orthopaedic care. The table below summarizes the studies that were ongoing in CoRSU in the course of 2025.

Table 3: Studies in 2025

Title	Brief Description	Status
Pfizer Study	Successfully completed during 2025 with full utilization of grant resources. Strengthened institutional experience in international research collaboration and regulatory reporting.	Completed
Hip Surveillance Study	Completed in 2025 following collaboration between Orthopedic Surgery, Therapy, and Nutrition teams. Supports early detection and management protocols for hip deformities in children with cerebral palsy. Findings expected to inform clinical guidelines and future surveillance programs.	Completed
SPOON Research Project	400 children enrolled in care homes and 323 at CoRSU. Resulted in publication: "Undernutrition and Feeding Difficulties Among Children with Disabilities in Uganda: A Cross-Sectional Study." Close-out reporting underway with Mild May Uganda and SPOON partners.	Completed
Duchene Muscular Dystrophy(DMD) among health workers and community personnel in Uganda	The purpose of this study is to assess the knowledge gaps of Duchene Muscular Dystrophy among health workers and the various community members in Uganda. This study is being conducted here at CoRSU Hospital and other hospitals with the Principal investigator as Dr. Esther Bibangambah Mulungi together with other principal investigators.	Completed

Title	Brief Description	Status
Health-Related Quality of Life (HRQOL) Study (Cerebral Palsy Alliance)	A study conducted in Wakiso District to inform improved clinical and social integration for children with Cerebral Palsy.	Completed
KidsOR Study	Successfully completed in 2025 following a multi-year	Completed
Cerebral Palsy Quality of Life Study (CPA – Australia)	Data collection ongoing; timeline extended to May 2026. Focuses on functional outcomes and quality of life for children with cerebral palsy. Partners include Cerebral Palsy Alliance (Australia), Baby Ubuntu, and the London School of Hygiene & Tropical Medicine. Statistical analysis and preliminary dissemination expected in 2026.	On-going

A major milestone was achieved in 2025 with the completion of the DMD Awareness Programme and the establishment of East Africa's first specialized Muscle Clinic. In its inaugural year, the clinic enrolled 88 children into a long-term, multidisciplinary care programme, setting a new benchmark for neuromuscular care in the region.

The department actively contributed to the global orthopaedic knowledge base. Research papers were presented at the Orthopaedic Society of Uganda (OSU) Annual Conference, as well as at international conferences held in the Netherlands and Canada. These platforms provided opportunities for knowledge exchange and showcased the department's growing expertise.

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The governance issues raised during the course of the year prompted the development of a research policy for CoRSU. The process involved a review of the draft research policy that was initiated in 2017 but not finalized. The draft was updated and a comprehensive policy proposal was submitted to the Board of Directors for consideration.

Upcoming studies that are under development include:

1. Cricket Rehabilitation Study. Planned for initiation, focusing on rehabilitation participation and functional outcomes. Proposal development is ongoing.
2. Obstetric Fistula Outcomes Study. Makerere University, School of Clinical Psychology is developing the concept.

3.3 Community Based Inclusive Development (CBID)



Photo 11: One of the children that integrated back into school after comprehensive rehabilitation

In 2025, the CBID programme remained instrumental in extending services to underserved communities. With support from donors CoRSU's CBID interventions included community engagements where CoRSU facilitated timely identification, referral and management of children with disabilities. The services provided at CoRSU included surgeries, rehabilitation, nutrition, and other services. The CBID activities included:

- Community consultations and awareness campaigns
- Home visits and follow-up care
- Radio talk shows and public education
- Capacity building of local stakeholders including district leaders, Village Health Teams (VHTs), health workers, and CBO staff.

The CBID team conducted 13 radio talk shows against the planned target of 4. The additional talk shows were a result of increased community demand and availability of funding from CoRSU donors. The talk shows reached 1,490,846 individuals in different parts of the country, including the South-West, Central and Eastern regions. In addition, with support from National Drug Authority, two TV talk shows were conducted that reached the entire nation.

A total of 15 outreach visits were conducted across 28 districts to include Tororo, Mbale, Bugiri, Kanungu, Rukungiri, Kasese, Kaberole, Fortportal, Otuke, Abim, Pader, Lira, Oyam, Kole Bugara, Busia, Serere, Dakolo, Amol Atar Ngoro, Luwero and Nakasongola, Kisoro, Kabale, Ntungamo, Kanungu, Rukungiri and Kampala in observation with the government SOPs. These outreaches significantly expanding access to services in 2025.

Through this initiative, CoRSU provided services to 4,427 individuals (2,642 F, 1,785 M), including 1,978 children (933 F, 1,045 M), supporting early identification, referral, and timely care for persons with disabilities. Additionally, 994 Village Health Teams (VHTs) and district health workers to strengthen early identification, referral, and disability inclusion systems.

The demand for psycho-social support specifically remained high, reflecting the strong link between disability and poverty. The Social Work Department played a critical role in addressing these challenges by providing integrated services including social assessments, counselling, assistive support, and caregiver education to improve patient outcomes and overall wellbeing.

A total of 1,566 (1,026 male, 540 female) patients were reached out of 1,260 that had been planned for the year. The children were predominantly from underserved communities. They were assessed and supported through individualized care plans. 375 individuals benefited from essential assistive devices including prostheses, orthotics, and mobility aids through partnerships with organizations such as CBM and Hope & Healing.

In addition, Information, Education and Communication (IEC) sessions and targeted caregiver group discussions were conducted to enhance awareness on patient care, safeguarding, and rehabilitation practices. These platforms also fostered peer support and knowledge sharing among caregivers managing similar conditions.

Overall, these interventions contributed to improved access to care, enhanced psychosocial wellbeing, and strengthened family and community support systems for children with disabilities.

Capacity Building and Partnerships

Training focused on disability identification, referral systems, safeguarding, and rehabilitation support. Strengthened partnerships included:

- 994 stakeholders were trained across key districts, including community leaders, health workers, and caregivers on disability, identification and management.
- 17 health facilities engaged
- 50 partners continued to support in patient identification and referral to enhance timely patient care.

Follow-up and Continuity of Care

Follow-up visits (both physical and remote) were conducted to ensure adherence to treatment plans. These interventions achieved the following:

- Reinforced home-based therapy practices.
- Enabled early identification of complications.
- Improved tracking of patient outcomes.
- Strengthened family engagement in care.
- Children 1,262 (M=636, F= 626) were physically followed up out of the annual target of 800. The increased performance was made possible by the increased donor support for this activity.



Photo 12: A CoRSU physiotherapist provides onsite therapy during a patient follow up

Psycho-Social Services:

The need for psycho-social support services remained high due to the prevalence levels of poverty attached to disability. During this period patients and caregivers were provided with psychosocial support in terms of counselling, economic support and follow up of patients and Caregivers to improve on their emotional wellbeing.

The IEC program was also modified to small FGDs involving categorising the patients as per the conditions to enable them share freely their experiences in taking care of children i.e. (clefts caregiver FDGs, and CP Caregivers. Through this patient needs were identified and appropriate care plans/ intervention developed. Over 500 counselling sessions were offered to patients/attendants, and 995 (M=583, F=412) patients and attendants were reached out of 600 targeted.

They were all equipped with skills and knowledge on health-related aspects.

The key achievements under the CBID program were:

- Increased patient referrals and hospital attendance driven by community outreach and media engagement
- Strengthened referral networks through collaboration with local leaders and health systems
- Enhanced understanding of patient vulnerability through home-based assessments
- Improved community awareness on disability prevention and management

CoRSU will continue to strengthen its CBID programming in 2026 with a view to enhancing the services received by children living with disability within their communities.

With the counselling and care I received at CoRSU, I feel much better," she says. "I want to resume work again so that I can support my husband and improve our family's income."

See Section 7 for Brenda's story.

3.4 CoRSU Branding

3.4.1 Visibility and Events Participation

CoRSU maintained a strong presence in various media in the course of 2025. CoRSU staff featured in national TV in the run up to the 2025 CoRSU Walk and participated in various other events such as radio talk shows in various districts, presentations are Rotary events, presentations at national events such as in workshops organized by the Ministries of Health and the Ministry of Gender Labour and Social Development, as well as in many partner activities.

- Some of the specific events that CoRSU participated in are:
- World Cerebral Palsy Day and World Spina Bifida and Hydrocephalus Day, where the Hospital raised awareness about disability and showcased available rehabilitation services.
- 3D Exhibition at CoRSU Hospital, which attracted participants from across Uganda and Kenya. The exhibition provided an opportunity to showcase the Hospital's innovative 3D technologies and to sensitize the public about the range of specialised services available at CoRSU Hospital.
- Association of Surgeons of Uganda (ASOU) Annual Conference and Exhibition, where the Hospital showcased its services to more than 500 participants, further strengthening its visibility among healthcare professionals and stakeholders.
- Orthopaedic Society of Uganda Conference and Exhibition, held over three days at Lugogo Showgrounds and attended by more than 1,000 participants from Uganda and beyond. The event not only increased awareness of CoRSU's services but also generated referrals for further assessment and management.
- Buganda Kingdom Symposium, where CoRSU's participation strengthened relations with the Kingdom and provided an opportunity to align the Hospital's programmes with the Kingdom's strategic priorities.
- Tubeere Balamu Campaign, implemented in partnership with the Buganda Kingdom. Through the various medical outreach camps organised under this initiative, CoRSU provided free medical consultations to more than 600 clients across several sub-counties within the Kingdom.
- Medical Camp of Rotary Club of Nalumunye. This was part of CoRSU's commitment to giving back to the community. CoRSU medical team provided free consultations to nearly 120 clients in Nsangi Sub-county, Wakiso District.

Through these engagements, CoRSU strengthened its brand, enhanced partnerships with like-minded organisations, and increased public awareness and appreciation of the Hospital's services.

In addition to in-person presence in various events, CoRSU was active in all social media platforms including X, Facebook, LinkedIn, and other social media. Furthermore, CoRSU utilized opportunities of job adverts in newspapers to continue publicising CoRSU and its services.

CoRSU also continuously updated its website to keep it relevant and in response to feedback from its stakeholders. Below are some photos relating to CoRSU's public visibility during 2025.



Photo 13: CoRSU Staff in the foreground (Josephine, Dorothy and Audry) with presenters of KFM Radio Station in the background.



Photo 14: CBM Uganda Country Director (on the left) handing over an award to CoRSU staff for CoRSU's excellence in brand visibility. This was at the 2025 CBM Partners Meeting.

3.4.2 CoRSU Walk

The 2025 edition of the CoRSU Walk was held on 5th October 2025. It was hosted by MUBS at their sports grounds. Approximately 1,000 participants from a cross section of the community turned up for the CoRSU Walk. The Chief Walker was Captain Micheal Mukula, NRM Vice Chairman for Eastern Uganda. Other dignitaries who turned up included Hon. Noah Kiyimba Minister for Cabinet Affairs, Protocol and Special Duties who represented the Katikiro of the Kingdom of Buganda, Mr. Ambrose Tashobya, Board Chair of the National Council of Sports, and many others.

The 2025 CoRSU Walk was supported by a wide range of partners, including EMKA Foundation, Nation Media Group, National Drug Authority, Bank of Uganda, Centenary Bank, Pride Bank, ABSA Bank, Uganda Development Corporation, Fireworks Advertising, Vivo Energy, Rapid Advisory, Crown Beverages, The Great Outdoors, Humanity and Inclusion, Finn Church Aid, WALIMU, Buganda Kingdom, UEDCL, and the National Council of Sports. CoRSU is very grateful to all these partners for their enormous support.

The 2025 CoRSU Walk raised a net income of UGX 71,841,405/=. These funds will be used to sponsor surgical and rehabilitation interventions for children from disadvantaged families who cannot afford their treatment costs.

Below are some pictures from the 2025 CoRSU Walk.



Photo15: Walkers and Runners Setting Off from MUBS Sportsground



Photo 16: Val Oketch of Vivo Energy Pledging their support as the Board President Victor Odongo (Left) and CoRSU Trustee Engineer Bakidde (Right) listen attentively



Photo 17: Chief Walker, Captain Mike Mukula, the NRM Vice Chairman for Eastern Uganda pinning a winner.



Photo 18: Hon. Noah Kiyimba Minister for Cabinet Affairs, Protocol and Special Duties (left) handing an award to Mr. Walter Wafula (centre), CEO of Fireworks Advertising



Photo 19. Winners of the Wheelchair Race in a Group Photo with the Distinguished Walkers

CoRSU will continue with the CoRSU Walk initiative and the 2026 edition is expected to be even bigger and yield more returns.

3.4.3 Partnerships

In 2025, the activities aimed at strengthening CoRSU as a robust partner in the health sector were largely around enhancing the capacity of our Human Resources, Infrastructure Development and strengthening partnerships with various stakeholders.

CoRSU was privileged to work with several donors as indicated in table below. All our programs targeted provision of surgical services under orthopaedic and plastic surgery, Vesicovaginal fistula services. Some of the programs covered non-surgical services like medical consultations, diagnostic services (laboratory and imaging), rehabilitation, nutrition and nursing care. We screen and have referrals through the community outreaches, referrals from partners from all over the country and walk ins. A team of social workers is already available to conduct screening, assessment, counselling and support to the patients referred by the partners and health facilities.

CoRSU onboarded new partners in 2025 and enhanced collaboration with close to 50 partner organisations. 6 new MOUs were signed and 13 expiring MOUs were renewed; these included MOUs with Mildmay, NUDIPU, STAND, EMKA foundation, MSO insurance co, ISSA Insurance among others. Two special needs schools were reached during 2025 CBID partnership initiatives.

CoRSU reached various stakeholders which enhanced CoRSU visibility and fundraising drive. CoRSU extends special appreciation to all the partners that supported its activities in 2025 including patient subsidies, CoRSU Walk, and general giving to enhance CoRSU's sustainability.



Photo 20: A team from WALIMU Listening to CoRSU's Medical Director (in a red scrub) making a presentation



Photo 21: CoRSU Board President (left) and Board Member interacting with Mr. Massimo Maggio, President of CBM Italy

3.4.4 Visitors

Some of the key visitors to CoRSU Hospital in 2025 included the following:

- Executive Director of Hope and Healing International
- Country Director of CBM Uganda.
- The President of CBM Italy.
- The Executive Director of NIA Technologies.
- A delegation from Smile Train.
- A legation from WALIMU.
- Rotary Club of Akright City and Rotary Club of Ngora.
- Circleg
- BULAMU Health Care.
- EACOP

These visits strengthened the relationship and partnership between CoRSU and the various partners. These relationships will continue to be nurtured as CoRSU seeks to increase the scope of its services.



Photo 22: A delegation from CBM Uganda and CBM Italy interacting with CoRSU staff and Board Members

04 2025 Audited Accounts

Below are CoRSU's audited accounts for 2025.

4.1 Statement of Income and Expenditure

STATEMENT OF INCOME AND EXPENDITURE FOR THE PERIOD, ENDED 31 DECEMBER 2025

Receipts	**Notes**		**31 Dec 2024**
			Ugx'000s
Grants	9.3		6,083,212
Fees	9.4		9,393,663
Other Income	9.5		728,094
Donations	9.6	1,051,516	77,027
Total income			**16,281,996**
Less: Cost of sales	9.8		(2,119,188)
			14,162,807
(Indirect Incomes)	9.7. 1		5,953
Investment income	9.7. 2		37,820
			14,206,581
Expenditure			
Employment expense	9.9	6,874,121	6,637,038
Project expenses	9.10	1,280,711	2,541,518
Administrative expenses	9.11.1	4,168,480	4,414,112
Investment/ Finance costs	9.11.2	87,890	40,237
Establishment expenses	9.12	464,247	528,602
Total expenditure		**12,875,449**	**14,161,507**
Net - Surplus for the year		**2,424,046**	**45,074**

4.2 Statement of Financial Position

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025.

	Notes	31 Dec 2025 Ugx'(000s)	31 Dec 2024 Ugx'(000s)
Assets			
Property & Equipment	9.13	16,879,759	16,785,063
Intangible Assets	9.14	81,276	121,853
Right Use of Asset (ROU)	9.15.1	7,429,201	7,530,927
Investment in Treasury bills	9.24	500,000	500,000
Total Non-Current Assets		**24,890,236**	**24,937,843**
Current Assets			
Cash and cash equivalents	9.16	647,873	1,542,700
Account Receivable and Other receivables	9.17	3,450,900	3,726,536
Tax Credit on Treasury		14,126	7,063
Inventories	9.18	1,039,634	804,678
Deferred grants asset	9.23.1	369,073	293,134
Total Current assets		**5,521,606**	**6,374,111**
Total Assets		**30,411,842**	**31,311,953**
Funds and Liabilities			
Non - Current Liabilities			
Right Use of Asset Liability	9.15.2	587,105	602,411
Total Non- current Liabilities		**587,105**	**602,411**
Funds and Reserves			
Capital Fund Reserves	9.19	17,584,452	17,632,059
Revaluation Reserve	9.20	6,173,131	6,173,131
Retained Funds	9.21	(768,639)	(976,047)
		22,988,944	**22,829,143**
Current Liabilities			
Accounts payable	9.22	6,543,378	6,842,046
Right Use of Asset Liability	9.15.3	14,936	14,936
Deferred grants Liability	9.23.1	277,479	1,023,417
		6,835,793	**7,880,399**
Total Equity and Liabilities		**30,411,842**	**31,311,953**

05 Management and Governance

5.1 Management Operations

5.1.1 Human Resources

In a bid to answer several questions relating to its workforce, CoRSU commissioned a job evaluation exercise in the second half of 2024. One of the challenges that emerged in 2024 was the fact that 60% of staff contracts were expiring at the same time in May 2025. The Job Evaluation exercise was finalised in the first quarter of 2025. The report contained various recommendations on staff numbers, skilling and alignment to CoRSU's needs. Management commenced the gradual implementation of the recommendations in 2025 and will continue doing so in 2026.

CoRSU maintained a fairly a stable workforce throughout 2025 despite financial and other challenges. By December 2025, CoRSU had 196 personnel, comprising 152 full-time employees, 30 consultants/parttime staff, and 14 volunteers. While there were fluctuations in the course of the year, the total number of staff was stable. The table below shows the number of staff at the end of each quarter:

Table 4: Quarterly Staffing Levels in 2025

Category	Q1 2025	Q2 2025	Q3 2025	Q4 2025
Fulltime Employees	163	157	153	152
Consultants	23	22	28	30
Volunteers	6	6	8	14
Total	192	185	189	196

There was a significant increase in the number of volunteers in the fourth quarter. This was an adaptive response to the rising demand in the orthopaedic and nursing teams. Management will monitor the trends in service demand and make appropriate staffing decisions in 2026.

Gender Balance and Inclusion

The organization continues to uphold its commitment to gender equity and inclusion. The workforce maintained a balanced gender distribution, with 60% female and 40% male staff in Q4, compared to 62% female and 37% male in Q3. This aligns with national gender inclusion guidelines and reflects a deliberate effort to promote equitable representation across all staffing categories.

Table 5: Gender Ratio Summary of CoRSU Staff in Q4

Description	Female	Male	Total
Full-Time Employees	101 (66%)	51 (34%)	152
Consultants	11 (37%)	19 (63%)	30
Volunteers	5 (36%)	9 (64%)	14
Grand Total	117 (60%)	79 (40%)	196

The gender distribution was largely balanced at departmental level, except in the Nursing Department where female staff constitute the vast majority (i.e. 85% of the enrolled and registered nurses) due to the higher availability of trained female nurses in the labour market.

CoRSU maintained its commitment to inclusivity by employing five staff with disabilities (3 males and 2 females) in 2025; reinforcing its role as an inclusive employer. Experience has shown that staff with disabilities demonstrate more commitment to service delivery as the directly identify with CoRSU clients.

Staff Capacity Development

CoRSU continued to provide capacity development opportunities to its staff. In addition to the internal CMEs and in-house mentoring which benefitted all its staff, CoRSU facilitated external training at various institutions of higher education. Some of the external capacity development interventions in 2025 were:

- 12 CoRSU staff were supported to pursue various courses including diplomas in nursing, medicine, accounting, and others.
- CoRSU conducted 9 different training courses internally, covering a wide range of subjects including effective communication, fire safety, time management, and others.
- CoRSU granted one of its surgeons, Dr. Ahmed Mayanja, study leave to study spine surgery in Canada.
- Supported its finance team to undertake ACCA and CPA courses.
- Sponsored a forensic audit training workshop for the audit staff and other workshops for other staff.

CoRSU will continue to provide capacity building opportunities to its staff in order to improve excellence in service delivery.



Photo 23: CoRSU staff undergoing BLS training.



Photo 24: One of the 28 CME sessions conducted during 2025.



Photo 25: CoRSU's Safeguarding Focal Person (Victoria, in red) making a point during the training on M&E and quality reporting facilitated by M&E Bench.

Team Building Events

CoRSU encouraged teambuilding events at departmental and organization levels. The Nursing, Rehab and other departments conducted departmental teambuilding events in 2025. These events enhance motivation and teamwork among the staff.

Sports activities were supported across the organisation. These included netball games and corporate football tournaments that CoRSU actively participated in.

CoRSU also sustained the culture of celebrating birthdays and anniversaries during general staff meetings in order to strengthen a sense of belonging among the staff.

At the end of the year, CoRSU staff celebrated another successful year with a massive end of year Christmas party organised by the Medical Directorate. Below are some pictures taken during the various teambuilding events.



Photo 26: CoRSU staff engaged in teambuilding activities



Photo 27: CoRSU staff engaged in teambuilding activities



Photo 28: CoRSU Staff at the end of year party

5.1.2 Safeguarding

CoRSU Hospital maintained strong safeguarding systems to protect children and vulnerable adults. Risks were continuously identified and managed, with all reported incidents addressed through established protocols involving the safeguarding committee and senior management. Ongoing awareness sessions for staff, contractors, and visitors ensured a safe and protective environment for all stakeholders.

Training in safeguarding was done for both new and existing staff in order to ensure high levels of awareness on safeguarding standards and procedures. Below are photographs of safeguarding training sessions.



Photo 29: Safeguarding Focal Person (Victoria) training new CoRSU Staff on Safeguarding.

CoRSU provides various channels to facilitate reporting of safeguarding issues. The options include suggestion boxes, phone numbers, email and a "Contact Us" link CoRSU's website. This gives stakeholders alternative ways of bringing safeguarding matters to the attention of management.

5.1.3 Infrastructure Development

There were two major aspects to infrastructure development for CoRSU in 2025. The first was the renovation of CoRSU's theatre, general ward, and hostel. These facilities had not received major improvements in many years, so they were not in a good condition. With funding from Hope and Healing International, CoRSU was able to renovate the three facilities, which gave them a fresh look and energized the medical teams.

The second area was in equipment procurements. CoRSU purchased a number of equipment to replace the non-functional or collapsing old equipment in the hospital. Among the new equipment purchased in 2025 are:

- C-Arm
- Anaesthesia machine.
- Autoclave.
- Automated haematology analyser.
- 3D printer.

CoRSU also received a container full of hospital beds that were donated by Hope and Healing International. These beds replaced some of the old beds in the hospital and significantly improved the looks and quality of care in the wards and theatre recovery room.

Below are some photos of the equipment secured by CoRSU in 2025.



Photo 30: CoRSU SMT Inspecting a newly acquired C-Arm procured with funding from Hope and Healing International



Photo 31: CoRSU Surgeons utilizing the new C-Arm.

5.2 Board Oversight

The Board continued to provide oversight on CoRSU's Management team to ensure that the organisation is managed effectively and efficiently. To this end, there a total of 36 Board and Board committee meetings broken down as follows:

- Full Board meetings – 5
- Standing Committee meetings – 21 (Finance Committee had 5 meetings, HR, Medical Services, Audit, and Programs Committees had 4 meetings each).
- Job Evaluation Committee meetings – 2
- Turnaround taskforce meetings – 2
- Board Tender Committee meetings – 3
- Ad hoc committee on ERP/EAFYA – 3 meetings.

These meetings discussed various matters affecting CoRSU and the Board provided guidance to management on how to handle the existing and emerging issues.
A key development in 2025 was the amendment of CoRSU's constitution to include a Council of Trustees, which is an additional governance structure which serves as the ultimate custodian of CoRSU's property, vision and mission. The instrument establishing the Council of Trustees was signed by the Ministry of Lands Housing and Urban Development on 22nd December 2025 and implementation of the Council of Trustees will start in 2026.

5.3 Internal Audit

The Internal Audit function continued to provide independent and objective assurance to the Board on the adequacy and effectiveness of the Hospital's governance, risk management, and internal control systems. During 2025, Internal Audit adopted a risk-based approach aligned with the Hospital's strategic objectives, focusing on clinical governance, financial sustainability, regulatory compliance, patient safety, and information systems. The major areas of focus during the 2025 internal audit reviews were:

- Clinical Governance and Patient Safety Reviews
- Financial and Revenue Cycle Assurance
- Regulatory and Compliance Oversight
- Information Systems and Data Security
- Advisory and Process Improvement

Audit tests confirmed that controls are generally working effectively. Where the Internal Audit team identified areas for improvement, Management responded accordingly and action plans were agreed upon. Internal Audit monitored the implementation of these actions through monthly and quarterly status reports that were then shared with Management and the Audit Committee respectively.

Key Highlights for 2025 were:

- The Audit Team achieved 95% of the 2025 audit workplan. The remaining 5% could not be achieved because of time limitations.
- The audit team prioritized high-risk and patient-impact areas including clinical operations, pharmacy management, procurement, billing and revenue cycle management, and IT systems.
- The team performed follow-up reviews to monitor implementation of prior year recommendations.
- The control and accountability systems were found to be satisfactory. Also, there was continued improvements where gaps had been identified.

The audit team will continue playing its roles with appropriate refinements in 2026.

06 Summary

6.1 Overall Performance

Overall, CoRSU did very well in 2025. The vast majority of performance targets for the year were achieved or exceeded. The key areas of underperformance was in surgeries where we did not conduct as many surgeries as we had hoped to.

CoRSU is deeply grateful to all its partners who have enabled it to achieve the great results it attained in 2025.

6.1 Key Challenges in 2025

The key challenges in 2025 remained inadequate funding for CoRSU. The funding gap has continued to strain CoRSU's ability to invest in areas that are needed to take CoRSU forward. Also, the funding shortfalls are the underlying cause for other challenges that CoRSU faced such as:

- Inability to pay some staff competitive market rates, which makes it easy for other employers to easily attract the highly skilled CoRSU staff.
- Delays in replacement of failing equipment in all hospital departments, ranging from OPD, labs, theatre, all the way to the wards. CoRSU continues to seek for substantive funding to invest in revamping its equipment.
- Debt servicing remained a key financial challenge in the course of 2025. CoRSU had to restructure some of its old debts in order to release working capital for hospital operations.
- Increasing demand of subsidised service amidst limited funding.

Looking Ahead to 2026

While challenge still exist, CoRSU looks forward to a brighter future in 2026 and beyond. The key priorities in the coming year are:

- Maintaining CoRSU's workforce in top shape and empowering it to perform optimally.
- Invest in equipment for improving patient safety while in CoRSU's service touchpoints including theatre, wards, Hostel, and other service points.
- Reduce the debt burden that CoRSU is grappling with.

07 Stories of Change

7.1 Mark Ogweyo Amani



Photo 32 & 33: (Left) Mark before surgery. (Right) – Mark 3 months after surgery.

"He can happily go to school and do simple household tasks without support" says Mark's grandmother, Taaka Rodha.

She smiles when she says it, not just a small smile but the one that brings joy to a broken heart, the one that weathered a storm. It is hard to believe. It is even harder to convince Taaka that Mark is not her own son, not after what she went through with a child neglected by his mother at just one year old. Mark became so dear to her, so central to her days that she calls son instead of grandson. Because when you raise a child from the edge of abandonment, bloodlines blur. Love rewrites them. Everyone feels happiness when their beloved live healthy lives with few challenges. But for Taaka, that happiness was hard-won.

This is Mark's story.

Born in 2021 to a teenage mother, Jogina who was only 14 years. His father, Joseph, was 17 years and still in school in 2021. For the first few months, Mark was a normal child without any form disability. But at the age of 1 year as he took his first steps, something began to go wrong. His legs started deforming. Gradually, painfully, they bent inward until he had severe knock knees. He could no longer walk. He could no longer run.

That was when his mother ran away … and she never came back.

She left Mark with his grandmother, Taaka. Taaka took little Mark to Namayingo Health Centre IV in 2022, but the clinic could not handle his case. They referred her to Jinja Regional Referral Hospital. But Taaka had no money for transport, no money for treatment. She failed to reach Jinja. A friend then told her, *"Take him to CoRSU Hospital in Entebbe. They handled my child beyond expectation."*

On 24th February 2025, she finally arrived at CoRSU, a place she had never even heard of before. Whereas she thought and assumed the services would be completely free, she was shocked when informed that Mark's treatment needed UGX 3,800,000/=. An old woman, who had taken two years to scrape together transport money, now stared at a bill worth a sum she had never had in her life. "I almost fainted," she said later. *"I decided to walk out of the hospital without even asking if I could be supported."*

She turned towards the exit. But before she could leave, a lady stopped her and pointed toward a social worker's desk. Taaka met the social worker who listened and assessed. The child was linked to a subsidy program supported by CBM International. CoRSU was able to offer the services at 100% subsidy something that relieved that grandmother who had lost hope. Surgery was booked for 26th February 2025.

Taaka's happiness exploded, hope, which had been a stranger for so long, came rushing back. Her grandson would receive all the necessary support.

On 26th February 2025, Mark was taken into the theatre room. Taaka stood outside and wept, terrified that her boy might not survive the surgery. The orthopedic surgery was successful. When he was discharged, doctors advised strict care and monitoring for Mark while at home e.g. not allowing him to climb trees, running, playing rough games among. She followed the instructions. Soon, Mark miraculously began to walk, then run, carry light items and help simple chores around the house. He is set to resume school in 2026 like any other child.

Taaka now speaks of CoRSU with a kind of wonder. "I have never seen a clean and smart hospital like CoRSU, where even staff eat the same meals as patients, where they help with transport costs on top of medical bills. Parents should take their children to hospitals like CoRSU instead of going to herbalists for deformities that can be treated medically."

She pauses. Her voice softens. *"I have no words and no resources to thank CoRSU, CBM, and their staff for what they did for my grandson. May the Almighty Lord continue blessing you as you continue serving wholeheartedly. Thank you and thank you."*

Then she says it in her own local language, the words carrying generations of gratitude: *"Mwebale Munno Obuhoonyi, Nasaaye abalinde munyale ohoonya abandu bandi ab'ali koti Mark Ogweyo)".*



Photo 34: A recovered Mark during a physical visit to his grandmother's home in Lwangosia

7.2 From Uncertainty to Hope: Limra's Journey of Healing



Photo 35 and 36: Baby Limra Before and After Surgery.

When Kyazike Limra was born, what should have been a joyful moment quickly became a season of uncertainty and emotional pain for her family. Born with a cleft lip and palate, Limra's condition left her mother overwhelmed and deeply worried about what the future would hold for her child.

One of the most difficult moments came shortly after delivery. Limra's mother recalls, with tears in her eyes, how her husband struggled to process what he had seen. "He came, saw the baby, and became confused," she says softly. *"He kept wondering how this condition could happen when he had never seen it in his family before."*

His confusion and uncertainty left Limra's mother feeling isolated, rejected, and unsupported at a time when she needed reassurance the most. The emotional burden became heavy, and the early days of motherhood were filled with fear, anxiety, and psychological distress.

Yet in the midst of it all, she found strength and hope. *"I thank God who made me strong throughout the process,"* she says. At just three months old, Limra underwent surgery at CoRSU Hospital with support from Smile Train. Over time, she successfully received both cleft lip and palate repairs.

Throughout the journey, Limra's mother received counselling and psychosocial support that helped her regain confidence and emotional stability. She also supported by nutritionists, carefully following every piece of advice to ensure her daughter recovered well and grew healthy. *"I was taught by the nutritionists, and I followed their advice religiously,"* she explains. *"The psychosocial support I got really helped me. I managed to cope, I manage to love myself and my baby. The Clinical psychologist really challenged us to just LOVE!"*

As Limra's condition improved after surgery, hope slowly returned to the family. Seeing her heal and thrive helped everyone around her begin to understand that cleft conditions can be treated successfully with timely medical care and support.

Today, Limra is thriving. Now nearly three years old, she is full of life and joy. She eats well, breathes well, and speaks clearly. One of the greatest joys for her mother is seeing her daughter attend school — something she once feared might never happen. *"I saw the Speech therapist at CoRSU who advised me to take my child to school," she revealed. "She is doing well. We can hear everything she says clearly. No major issues,"* her mother says with a smile.

As the last-born child in the family, Limra has become a symbol of resilience, healing, and renewed hope. Her journey reflects the life-changing impact of specialized medical care, psychosocial support, and compassionate health workers who stand with families during their most difficult moments. *"I thank Smile Train for all the support, and the CoRSU health workers for giving me hope,"* her mother says gratefully. *"My child is now in a better state."*

Limra's story is a powerful reminder that behind every successful surgery is a family whose life has been transformed emotionally, socially, and physically. Today, a little girl who once faced uncertainty is growing up healthy, confident, and full of promise.



Photo 37: CoRSU's Dr. Sadam sharing a light moment with Limra and her mother

7.3 Lillian Nalugo

Nalugo Lilian, AGE: **16 years old**, CONDITION: **Amputation**, DISTRICT: **Mpigi (Kalagala)**

"I can now cheerily fit in the community like other children" says Lilian after fitting her with a prosthesis.



Photo 38: A happy and joyful Lilian after being fitted with a new prosthesis at CoRSU

Every person wishes to live a happy healthy life and in a welcoming environment right from birth. However, life presents us with different dynamics. This is a replica for Lilian who went through numerous lifelong challenges that made her undergo left lower limb amputation.

This is Lilian's story.

In 2009, in a village in Luwero, a health and happy bouncing baby named Lilian was born to her mother Joyce. Lilian was healthy and full of light, born into a family to a father who had two wives. For two short weeks, life was simple and warm just like it should be for another baby. Then came the fire.

Lilian's mother had left her sleeping in the house one afternoon, just for a brief visit to her friends. But in that small window, the other wife (the stepmother) committed an act that would scar Lilian forever. She lit the house on fire.

Neighbors rushed in as flames engulfed the hut. They put Lilian, tiny and screaming, her skin already melting, into a car. She was rushed to Mulago Hospital, where doctors fought to save her life. The burns left her with severe contractures with effects on the legs and the whole body reshaping her body into a cage of pain. She was finally discharged and given a free wheelchair. At just few months old, mobility had already become a battle. Her mother Joyce could not stay and feeling grief and betrayal, she divorced and Lilian remained behind in Luwero with her grandmother who became her everything.

When Lilian was old enough, her grandmother carried her to Lady Aisha Infant School Luwero. But the other children could bear to look at her. They whispered. They moved away. While in Primary three, Lilian's grandmother could not afford school fees any longer to the extent that Lilian almost dropped out of school, just another child with a disability lost to poverty. But Lilian would later say, *"God never leaves His people."*

One day, a man named Mr. Masembe Salongo visited Lilian's village. He and a friend noticed something strange by a wall fence, a child crawling on the ground, dragging herself like a baby long past babyhood. Her hope looked lost. Something in Mr. Masembe's heart twisted. He stopped the vehicle.

He asked to meet Lilian's grandmother. And there, in that humble home, he made an extraordinary request: Let me informally adopt her. I will pay for her medical care. I will pay for her school. The grandmother had no other options. With tears and trust, she let Lilian go.

Mr. Masembe took Lilian to his home in Kalagala, Mpigi, and enrolled her in Heritage Nursery and Primary School, still in Primary Three. But even there, the children kept their distance. The burns, the wheelchair, the quiet sadness, it was too much for small minds to understand.

Before she started Primary Four, Mr. Masembe brought her to CoRSU Hospital. The surgeons examined her carefully. Then came the hard truth: her lower left limb could not be saved. The contractures had won. In 2020, they amputated. Lilian felt tired. Not just of the pain, but of the wheelchair. She watched other children run, chase each other, kick balls. She dreamed of feet hitting the ground.

And then hope showed up again.

CoRSU fitted her with a prosthesis. A real leg. Lilian stood. She took a step. Then another. And then she ran. At school, she ran. At home, she played with Mr. Masembe's daughters, her new sisters. She made friends. She laughed like that bouncing baby girl from 2009. But life, even with hope, is never a straight line. Two years later, her old prosthesis broke beyond repair. Mr. Masembe tried everything, but he could not raise the money for a new one. Lilian waited. And waited. Then came what she calls *"unavoidable happiness."* CoRSU, with support from CBM, offered a free new prosthesis to a girl who had become a good storyteller, a girl who had just performed as the best student in her Senior Four class at Fisher Branch Kalagala Secondary School.

Lilian wept. Not from pain this time, but from joy. She stood again. Walked again. Ran again. In her new leg, she looked at the camera and said, *"Children with a disability should never make it an excuse that limits their wellbeing."* And what does Lilian want for her future? She wants to be an accountant. She smiles when she says it. *"I admire counting money."* Maybe that's the final triumph of her story not just that she survived fire, amputation, poverty, and isolation. But that today, a girl who once crawled in the dust dreams of counting coins, balancing books, and building a life on her own two feet. One real. One prosthetic. Full of hope.



Photo 39: Lilian (before fitting her with a prosthesis)



Photo 40: Enos (Orthopedic Technologist) fitting Lilian with a new prosthesis

7.4 Restoring Hope, Rebuilding Lives: The Story of Brenda



Photo 41: Brenda at CoRSU

At only 23 years old, Brenda's childbirth experience turned into a traumatic ordeal that would change her life for months. Late one night, when labour pains began, her husband spent more than two hours searching for transport to the nearest health facility. By the time they arrived, her condition had worsened significantly.

"The experience was terrible," Brenda recalls. *"The nurses insulted me and delayed to help me even when the pain became too much and I could not deliver the baby."*

After prolonged labour and failed attempts for normal delivery due to the baby's big size, Brenda underwent an emergency caesarean section. The situation was made even more difficult by a power outage at the health facility, forcing medical staff to deliver her baby in darkness.

"The following day, I was extremely weak. I thought I was going to die," she says.

A day later, Brenda realized she was continuously leaking urine. A catheter was inserted to help manage the condition before she was discharged home, still without a clear understanding of what had happened to her. The condition deeply affected her daily life and emotional well-being. *"Life became so hard because the leaking made me uncomfortable whenever I was in public,"* Brenda explains. *"One day while going to the market, my dress became wet along the way and people laughed at me. Others called me names."*

Ashamed and afraid of humiliation, Brenda withdrew from public life and chose to remain at home. The emotional trauma was compounded by the harsh words she had received during childbirth. *"I felt so bad and did not know that my condition could even be corrected,"* she says.

Hope finally came through a Community Mobiliser named Denis, who had visited Brenda's village while searching for women living with fistula. He informed her about a screening exercise at a nearby health facility, where doctors later confirmed that she required surgery at CoRSU Hospital.

In January 2025, Denis coordinated transport for Brenda and other affected women to travel to CoRSU Hospital for treatment. Although the journey to the Hospital was long, Brenda says it marked the beginning of healing and restoration. *"I had completely lost hope of ever getting healed,"* she recalls. *"I was not sure how the surgery would turn out because of my previous bad experience during childbirth."*

Today, after receiving surgery, counselling, and compassionate care from the CoRSU medical team, Brenda speaks with renewed confidence and optimism. *"With the counselling and care I received at CoRSU, I feel much better," she says. "I want to resume work again so that I can support my husband and improve our family's income."*

Brenda expresses deep gratitude to Fistula Foundation, the doctors and all healthcare workers who gave her a second chance at life. *"Dr. Judith and the entire medical team at CoRSU have played a very important role in my treatment process. I feel more confident to face the future. I just want to thank the CoRSU team for giving me a second chance."*



Photo 42: Brenda expressing her appreciation to Fistula Foundation and to CoRSU staff.

Anex 1: List of CoRSU's Partner Organisations in 2025

No.	Name of the Organization	Location
1	A chance for Children	Mityana
2	ACHERU	Mukono
3	Adina	Lira
4	African Centre for Treatment and Rehabilitation of Torture Victims (ACTV)	Kampala
5	Amari	Kibaale
6	Benedictine Eye Hospital (BEH)	Tororo
7	Bulamu Healthcare International	Kampala
8	Castro Francesco, Kotido Diocese	Kotido
9	Chesire Services Uganda	Kampala
10	Compassion International Uganda	Kampala
11	General Mission Board	Kumi
12	Jesus Loves the Little Children	Kiryandongo
13	Katalemwa Chesire Home (KCH)	Gayaza
14	Masindi Child Development Federation	Masindi
15	Namutamba Rehabilitation Centre	Mityana
16	North Kigezi Diocese (NKD)	Rukungiri
17	One for Another International	Jinja
18	Organized Useful Rehabilitation Services (OURS)	Mbarara
19	Sisters of Sacred Heart of Jesus and Mary – Children in Need (SSHJM – CHIN)	Mukono
20	Star Fish Foundation (Clinic & Rehabilitation Centre	Mukono
21	Usratuna	South Sudan
22	Wagagai Limited	Entebbe
23	Watoto Childcare Ministry	Kampala
24	Sufficiency of Scripture	Kampala
25	Refugee Law Project	Kampala
26	Sisters of Sacred Heart of Jesus and Mary- Children in Need (SSHJM-CHIN)	Mukono
27	Soft Power Health	Jinja
28	Starfish Foundation (Clinic & Rehabilitation centre)	Mukono
29	Sufficiency of Sscripture	Kampala
30	Usratuna	South Sudan
31	Wagagai Ltd	Entebbe
32	Watoto Childcare ministries	Kampala
33	AAR	
34	Amazima ministries	
35	Ashraf Ability Centre	
36	Bank of Uganda	
37	Civil Aviation Authority	
38	Department of Possibility	
39	EFFATA Charity Organisation	
40	Every Life	
41	GA Assurance	
42	Helping Hands foreign mission	
43	ICEA Lion General Insurance	
44	Jubilee Insurance	
45	Kyampisi Childcare Ministries	
46	LIBERTY LIFE	
47	Missionaries of the Poor	
48	OUR LADY OF FATIMA ORUSSI HEALTH CENTER III	
49	Plan International	
50	Prudential	
51	ROOFINGS U LTD	
52	Sanlam	
53	UAP	

Annex 2: CoRSU's Donor Partners in 2025





















CoRSU Walk Partners

fireworks Advertising

FCA Finn Church Aid

CoRSU Rehabilitation Hospital .. For people with disability

Centenary Bank

UDC Uganda Development Corporation — Driving Industrial Growth

Nation Media Group — Media of Africa for Africa

Hope and Healing International | forever Christian

Rapid Advisory — Flexible Finance

THE CoRSU DISABILITY Walk 26 — BRING HOPE TO CHILDREN WITH DISABILITIES

cbm christian blind mission

The Great Outdoors — Retreat. Rest. Rejuvenate

UEDCL — Lighting up your world

Crown Beverages

humanity & inclusion

SmileTrain

brainchild | Burson

Makerere University Business School — Enabling the Future

The Kingdom of Buganda

walimu — Scaling Science That Saves Lives

Bank of Uganda

Vivo energy Uganda

PRIDE BANK — Your Growth is Our Pride

EMKA Foundation

Uganda National Drug Authority — Safe Drugs Save Lives

absa

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